

### AGENDA Regular Meeting of the Pierce County Library System Board of Trustees July 8, 2015 3:30 pm

3:30 pm	01 min.	Call to Order: Rob Allen, Chair	
3:31 pm	05 min.	<b>Public Comment</b> : This time is set aside for members of the public to speak to the Board of The Unless the item you wish to discuss is of an emergency nature, the Board ordinarily takes may advisement before taking action. Please sign up at the time of the meeting to speak during to Comment period, and limit your comments to three minutes.	itters under
3:36 pm	04 min.	<ul> <li>Consent Agenda</li> <li>Approval of Minutes of the June 10, 2015, Regular Meeting</li> <li>Approval of June 2015 Payroll, Benefits and Vouchers</li> <li>Resolution 2015-02: To Declare Vehicles Surplus to Public Service Needs</li> <li>2015 Parking Lot Seal Coat Project</li> </ul>	Action
3:40 pm	05 min.	<b>Board Members Reports:</b> This time is set aside for members of the Board to share items of interest with those present.	
3:45 pm	05 min.	<ul> <li>Routine Reports</li> <li>Board Meeting Agenda Changes, Georgia Lomax</li> <li>Dashboard, Georgia Lomax</li> <li>June 2015 Financial Report, Dale Hough</li> <li>Executive Director Activities, Georgia Lomax</li> </ul>	
3:50 pm	15 min. 10 min.	<ul> <li>Unfinished Business</li> <li>1. Fife Library Frontage, Access and Connection Project - Lorie Erickson</li> <li>2. 2015 Mid-Year Accountability Budget Process (revised), Clifford Jo</li> </ul>	Action
4:15 pm	00 min.	New Business: There will be no New Business.	
4:15 pm	20 min. 10 min. 10 min.	<ol> <li>Board Education and Service Reports</li> <li>ACL Evaluation of Pilot with Next Steps, Sally Porter Smith</li> <li>L&amp;I Update, Chereé Green</li> <li>2015 Work Plan - Planning Process Update, Georgia Lomax</li> </ol>	
4:55 pm	20 min.	<ol> <li>Officers Reports</li> <li>2015 Property Values for 2016 Tax Levy, Clifford Jo</li> <li>Deputy Director Recruitment and Hiring, Georgia Lomax</li> <li>Voice of Youth Advocates Article by Alex Byrne, Judy Nelson</li> <li>2015 Revised Foundation Distributions, Clifford Jo &amp; Lynne Hoffman</li> <li>Summer Partnership with KBTC, Judy Nelson</li> <li>Celebrate Golf in Pierce County, Judy Nelson</li> <li>New Trustee Appointment, Georgia Lomax</li> </ol>	
5:15 pm 5:16 pm	00 min. 01 min.	Executive Session: <i>There will be no Executive Session.</i> Announcements	
5:16 pm		Adjournment	

## **Consent Agenda**

### BOARD OF TRUSTEES PIERCE COUNTY LIBRARY SYSTEM REGULAR MEETING, JUNE 10, 2015



### CALL TO ORDER

Vice-Chair Donna Albers called to order the regular meeting of the Pierce County Rural Library District Board of Trustees at 3:32 pm. Board members present were J.J. McCament, Allen Rose and Linda Ishem. Rob Allen was absent.

#### PUBLIC COMMENT

There was no public comment.

#### **CONSENT AGENDA**

- 1. Approval of Minutes of the May 13, 2015, Regular Meeting
- 2. Approval of Minutes of the May 29, 2015, Special Meeting
- 3. May 2015 Payroll, Benefits and Vouchers
  - a. Payroll Warrants 3608-3612, dated 05/01/15 05/31/15 in the amount of \$3481.47
  - b. Payroll Disbursement Voucher dated 05/06/15 in the amount of \$590,828.33
  - c. Payroll Disbursement Voucher dated 05/21/15 in the amount of \$597,512.90
  - d. Accounts Payable Warrants 624293-624333 dated 04/23/15 04/30/15 in the amount of \$172,016.55
  - e. Accounts Payable Warrants 624334-624494 dated 05/01/15 05/31/15 in the amount of \$1,483,701.65

Ms. McCament moved for approval of the consent agenda. Mr. Rose seconded the motion and it was passed.

#### BOARD REPORTS

Mr. Rose provided an update on the upcoming US Open golf tournament.

### **OFFICER REPORTS**

**May 2015 Financial Report** - Dale Hough, Finance Manager, reported the Library received \$2.5M in May property tax revenue after the report was published. Our total revenue received to date is now at nearly 53% of budget. The Library has expended 40% of budget in the general fund. Ms. McCament asked about delinquent taxes being lower than in past years. Clifford Jo, Finance and Business Director, noted it is a result of fewer delinquencies.

**Executive Director Activities** - Ms. Lomax shared what she learned at the Bill and Melinda Gates Global Libraries Summit. She said she learned a great deal about process methods and was excited to be a part of the Summit.

Ms. McCament asked how she was selected. Ms. Lomax said it was through her work at the University of Washington iSchool and PLA, noting that both organizations nominated her to be a part of the advisory board. She noted the closing process will take five years. She is among a group of four whose role is assigning the final \$30 million. Ms. Lomax said it is a great opportunity and responsibility.

Ms. Lomax said staff voted and ranked responses from the SWOT exercises. Supervisors worked with staff to draw conclusions. She noted the responses were thoughtful and cohesive and will be used to focus and set direction through the end of 2016 and will allow the Library to use its budget wisely as it begins a full comprehensive planning process. Ms. Lomax added the Library will use a consultant for the planning process.

**Our Own Expressions** - Lynne Hoffman, Foundation Director, shared anecdotes from the event. Ms. Ishem asked why there were fewer submissions than in previous years. Ms. Hoffman said there were fewer schools involved this year. Ms. Lomax said it was nice to see the family interactions and the pride amongst the winners and their families.

**FYI Packets** - Linda Farmer, Communications Director, asked the Board for feedback on the electronic packets. The Board agreed this method was working well for them.

**Robert F. Sibert Medal Committee** - Ms. Lomax said the Library is very excited that Elise DeGuiseppi will be on the committee. She noted Ms. DeGuiseppi will serve a two year term and the Library will be supporting her attendance at conferences.

Legal Counsel - Ms. Lomax reported the Library has entered into an agreement with Summit Law Group for labor counsel, a step that reflects the Library's growth as an organization. Chereé Green, Staff Experience Director, said the goal was to create a strategic long-term partnership with the group, which is experienced in working with public entities. Mr. Rose said it would be helpful to have a firm devoted to labor law.

**Regional Trustees' Gathering** - Ms. Lomax noted the event will be held Saturday, October 24, 2015. The time has yet to be determined. Ms. McBride, Clerk to the Board, will send a meeting notice to the Trustees.

**Deputy Director Hiring** - Ms. Lomax reported the position will be posted shortly and close early July. Interviews will be held in August.

#### **UNFINISHED BUSINESS**

**Board Vacancy - Trustee Appointment** - Ms. Lomax said an offer has been extended to Monica Butler, who is looking forward to being on the Board. Mr. Rose noted the appointment request was logged today and will move through the Council within the next several weeks.

#### **New BUSINESS**

**2014 Capital Projects - Year-End Report** - Mr. Jo reviewed projects from 2014, noting they were much smaller and most were on budget. He said the Library plans to keep \$1 million in the capital fund over the next five years as it works on technology projects in lieu of building projects. McCament asked about elevated restroom upgrade costs. Mr. Jo said this was a result of additional costs to meet new code standards. Ms. Ishem asked if the Library needed larger contingencies on older buildings. Mr. Jo said a contingency is usually budgeted at 10% but as buildings age that may be increased to accommodate code related upgrades.

**2015 Mid-Year Budget Process** - Ms. Lomax said the Library has had a long-standing process focused primarily on the using the dollars and cents. This year department heads are looking at the budget as one element of the operating plan so they will be asking themselves how they are doing in achieving the work set in motion by approving the budget.

Ms. Lomax said she will be confirming work plans and priorities for the 3rd and 4th quarters for both departments and the system as a whole to ensure budgeted work and services are accomplished.

Ms. Ishem praised Ms. Lomax's decision, noting it is good practice to monitor recovery and strategically redeploy resources.

Mr. Jo reported county property values will be released next week.

Ms. Lomax noted she and Ms. Ishem will be attending the Urban Libraries Council (ULC) Annual Forum June 24-25, 2015. Also in June, several staff members are attending the American Library Association (ALA) Annual Conference. Several staff members will join her in the ALA career center to network and encourage potential job-seekers to consider Pierce County Library System.

Ms. McCament said she enjoyed the article in the Puyallup Herald featuring Ms. Lomax.

#### EXECUTIVE SESSION

There was no Executive Session.

#### ANNOUNCEMENTS

There were no announcements.

### ADJOURNMENT

The meeting was adjourned at 4:35 pm on motion by Ms. McCament, seconded by Ms. Ishem.

### June 2015 Payroll, Benefits and Vouchers

	Warrant Numbers	<u>Date(s)</u>	Amount
Payroll Warrants Electronic Payments - Payroll & Acct Payable Electronic Payments - Payroll & Acct Payable Accounts Payable Warrants <b>Total:</b>	3613-3620 624495-624610	6/1/15-6/22/15 06/06/15 06/21/15 6/1/15-6/29/15	\$3,007.92 \$592,707.42 \$616,334.30 \$1,415,760.74 <b>\$2,627,810.38</b>

pyCkHist 6/23/2015 3:01:44PM

## Check History Listing Pierce County Library System

Page: 1

Check #	Bank		Date	Paid to	Status	Can/Vd Date	Pay Period Dates	Dir Dep	Amount
3613	pr	Bank of America	06/05/2015	CARLEN, MAKENNA			05/16/15 - 05/31/15	0.00	284.74
3614		Bank of America		HILL, MADELYNN			05/16/15 - 05/31/15	0.00	321.72
3615		Bank of America		PRESSEY, BRITTANY			05/16/15 - 05/31/15	0.00	431.31
3616		Bank of America		CASTRO, NATHALIE			05/16/15 - 05/31/15	0.00	205.81
3617		Bank of America		ONEAL. PATRICK			05/16/15 - 05/31/15	0.00	140.50
3618		Bank of America		BILLIAU, ROBERT			05/16/15 - 05/31/15	0.00	177.79
3619		Bank of America		CARLEN, MAKENNA			06/01/15 - 06/15/15	0.00	431.18
3620		Bank of America		PETERS, MARNIE			06/01/15 - 06/15/15	0.00	1,014.87
	<b>F</b> .						Total:	0.00	3,007.92
ecks in r		0					Grand Total:	0.00	3.007.92

Checks in report: 8

## Ad-hoc bank transaction (Withdrawal)

### PCL\_Company

Wire Template Number in Cash-Pro :WAPC014 Description: Pierce County Rural Library

Contact Name:	Christy Telling
Contact Phone:	253-548-3451
Contact e-mail:	ctelling@piercecountylibrary.org
Comments:	payday 06/05/2015

Withdrawal Date: 06/04/15

Company	Description	Revenue/Spend Category	Cost Center	Fund	Business Unit	Total
PCL_Company	FIT EE and EIC	237400	CC_Library_District	697-00	5100000	62,837.49
PCL_Company	FICA EE and Medicare	237400	CC_Library_District	697-00	5100000	44,941.03
PCL_Company	FICA ER and Medicare	237400	CC_Library_District	697-00	5100000	44,941.03
PCL_Company	DIR DEP	237400	CC_Library_District	697-00	5100000	421,781.99
PCL_Company	Deferred Comp. Plan	237400	CC_Library_District	697-00	5100000	12,969.50
PCL_Company	VOYA	237400	CC_Library_District	697-00	5100000	2,712.00
PCL_Company	H.S.A Employee Deductions	237400	CC_Library_District	697-00	5100000	1,649.38
PCL_Company	H.S.A Employer Contribution	237400	CC_Library_District	697-00	5100000	875.00
PCL_Company	H.S.A Employee Fee	237400	CC_Library_District	697-00	5100000	-
						-
		1	II	-	Total Deposit	\$ 592,707.42

Christy Telling

Certification:

6/4/15

Date

Signature (Department Designee)

### Ad-hoc bank transaction (Withdrawal)

### PCL\_Company

Wire Template Number in Cash-Pro :WAPC014 Description: Pierce County Rural Library

Contact Name:	
Contact Phone:	
Contact e-mail:	
Comments:	

Christy Telling 253-548-3451 <u>ctelling@piercecountylibrary.org</u> payday 06/22/2015

Withdrawal Date: 06/19/15

Company	Description	Revenue/Spend Category	Cost Center	Fund	Business Unit	Total
PCL_Company	FIT EE and EIC	237100	CC_Library_District	697-00	5100000	68,023.68
PCL_Company	_Company FICA EE and Medicare		CC_Library_District	697-00	5100000	46,635.06
PCL_Company	Company FICA ER and Medicare		CC_Library_District	697-00	5100000	46,635.06
PCL_Company	ompany DIR DEP		CC_Library_District	697-00	5100000	434,303.92
PCL_Company	Deferred Comp. Plan	237100	CC_Library_District	697-00	5100000	13,069.50
PCL_Company	VOYA	237100	CC_Library_District	697-00	5100000	2,712.00
PCL_Company	H.S.A Employee Deductions	237100	CC_Library_District	697-00	5100000	1,649.38
PCL_Company	H.S.A Employer Contribution	237100	CC_Library_District	697-00	5100000	750.00
PCL_Company	H.S.A Employee Fee	237100	CC_Library_District	697-00	5100000	200.60
PCL_Company	Department of Revenue	237100	CC_Library_District	697-00	5100000	2,355.10
	I				Total Deposit	\$ 616,334.30

Certification:

Christy Telling Signature ( Department Designee) 6/19/15 Date

### Check History Listing Pierce County Library System

06/23/2015 3:10PM

Bank code: boa

_	Check #	Date	Vendor	Status	
	624495	06/04/2015	001554 ANDREW'S FIXTURE CO INC		
	624496	06/04/2015	000363 OVERALL LAUNDRY SERV. DBA ARAMARI		
	624497	06/04/2015	006258 LAUREL BENNETT		
	624498	06/04/2015	001512 DAILY JOURNAL OF COMMERCE		
	624499	06/04/2015	005862 ELITE PROPERTY INVESTMENTS LLC		
	624500	06/04/2015	005428 GRITTON BUILDING CO INC		
	624501	06/04/2015	001005 PETTY CASH CUSTODIAN		
	624502	06/04/2015	000452 SIGN TECH ELECTRIC		
	624503	06/04/2015	005883 SYSTEMS SOURCE INC		
	624504	06/05/2015	000830 BAKER & TAYLOR		
		06/05/2015	000189 BAKER & TAYLOR ENTERTAINMENT		
		06/05/2015	000242 BUCKLEY CITY OF		
		06/05/2015	000184 CITY TREASURER		
	624508	06/05/2015	000184 CITY TREASURER		
		06/05/2015	005300 DANGER ROOM COMICS LLC		
		06/05/2015	000243 INGRAM LIBRARY SERVICES		
		06/05/2015	000352 MIDWEST TAPE		
		06/05/2015	000323 NEWS TRIBUNE		
		06/05/2015	006259 JUAN PONCE		
		06/05/2015	000377 PUGET SOUND ENERGY		
		06/05/2015	000460 STEILACOOM TOWN OF		
		06/08/2015	000828 AFSCME AFL-CIO		
		06/08/2015	000175 ASSOCIATION OF WASHINGTON CITI		
		06/08/2015	003985 PACIFICSOURCE ADMINISTRATORS		
		06/08/2015	001181 PIERCE CTY LIBRARY FOUNDATION		
		06/08/2015	004276 STATE CENTRAL COLLECTION UNIT		
		06/08/2015	000823 UNITED WAY		
		06/08/2015	004782 US DEPARTMENT OF EDUCATION		
		06/08/2015	000827 WA STATE- DEPT OF RETIREMENT S		
	624524	06/10/2015	000363 OVERALL LAUNDRY SERV. DBA ARAMARI		

003938 BINW

006260 MELINDA CHESBRO

005283 E-RATE EXPERTISE INC

001586 NORTHWEST DOOR INC

005428 GRITTON BUILDING CO INC

000857 PIERCE COUNTY RECYCLING 001290 REGIONAL BUILDING SVCS CORP

000895 COLUMBIA BANK

624525 06/10/2015

624526 06/10/2015

624527 06/10/2015

624528 06/10/2015

624529 06/10/2015

624530 06/10/2015

624531 06/10/2015

624532 06/10/2015

**Check Total** 765.80 16.41 228.00 77.00 132.20 310.42 118.66 1,418.92 2,832.34 22,781.91 93.10 388.34 1,942.04 677.72 870.26 16,369.50 13,238.03 930.80 15.95 1,163.46 568.13 5,658.05 176,975.90 1.735.21 371.53 151.67 82.58 184.96 82,837.22 16.41

4,653.62

184.79

800.00

473.95

115.65

507.25

1,903.56

50.00

06/29/2015 12:45PM

### Check History Listing Pierce County Library System

### Bank code: boa

 Check #	Date	Vendor	Status	Check Total
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	06/10/2015	005883 SYSTEMS SOURCE INC		27,756.59
	06/10/2015	000497 TILLICUM COMMUNITY SERVICE CEN		2,132.67
	06/10/2015	003719 UNIQUE MANAGEMENT SERVICES		1,728.43
	06/10/2015	004022 US BANK		41,310.12
	06/10/2015	002038 ROSINA VERTZ		48.00
	06/10/2015	000635 WAYNES ROOFING INC		27,700.21
	06/10/2015	000534 WCP SOLUTIONS		2,829.15
	06/11/2015	000830 BAKER & TAYLOR		10,466.87
	06/11/2015	000830 BAKER & TAYLOR		500.00
	06/11/2015	000184 CITY TREASURER		740.12
	06/11/2015	000184 CITY TREASURER		599.42
	06/11/2015	000184 CITY TREASURER		47.68
	06/11/2015	000243 INGRAM LIBRARY SERVICES		1,521.07
	06/11/2015	000352 MIDWEST TAPE		13,978.54
	06/11/2015	002065 TRISHA MUSCHETT		219.72
	06/11/2015	000377 PUGET SOUND ENERGY		829.36
	06/11/2015	000406 RECORDED BOOKS LLC		595.74
	06/11/2015	000541 STATE OF WASHINGTON		359.93
624552	06/12/2015	003311 DEPARTMENT OF LABOR & INDUSTRI		49.70
624553	06/12/2015	000353 MILTON CITY OF		50.00
624554	06/12/2015	004397 SHKS ARCHITECTS PS INC		3,003.75
624555	06/12/2015	004022 US BANK		127,187.89
	06/19/2015	002061 SUSAN ANDERSON-NEWHAM		1,090.90
	06/19/2015	000184 CITY TREASURER		4,270.72
624558	06/19/2015	000184 CITY TREASURER		978.28
624559	06/19/2015	006243 BEN HAINES		220.00
624560	06/19/2015	001892 KATHERINE IRONS		92.33
624561	06/19/2015	000463 SUMMIT WATER & SUPPLY CO		311.64
	06/19/2015	001213 GIS INFORMATION SYSTEMS INC		137,793.95
624563	06/19/2015	005272 GREEN EFFECTS INC		194.22
	06/19/2015	004674 MCHUGH MANAGEMENT CONSULTING		1,235.00
	06/19/2015	005979 METCO ELECTRIC		1,965.77
	06/19/2015	001345 MICHAEL'S CUSTOM UPHOLSTERY		637.85
	06/19/2015	003985 PACIFICSOURCE ADMINISTRATORS		213.00
	06/19/2015	001518 TUMBUSCH PHOTOGRAPHY		307.70
	06/19/2015	006213 UNIVERSITY OF WASHINGTON TACOM		750.00
	06/19/2015	005576 WORKPOINTE		722.69
	06/22/2015	006258 LAUREL BENNETT		1,609.48

06/29/2015 12:45PM

### Check History Listing Pierce County Library System

### Bank code: boa

Check #	Date	Vendor	Status	Check Total
624572	06/22/2015	004779 CONVERGENT TECHNOLOGY SYS		547.00
	06/22/2015	001512 DAILY JOURNAL OF COMMERCE		74.80
	06/22/2015	006133 NATIONAL BUSINESS RESEARCH INS		795.00
	06/22/2015	001124 SUMMIT LAW GROUP PLLC		924.00
	06/22/2015	004022 US BANK		397,913.84
	06/22/2015	003778 AFLAC		5,935.66
	06/22/2015	000828 AFSCME AFL-CIO		5,655.97
	06/22/2015	000175 ASSOCIATION OF WASHINGTON CITI		1,647.76
	06/22/2015	001578 COLONIAL SUPPLEMENTAL INSURANC		562.24
	06/22/2015	003985 PACIFICSOURCE ADMINISTRATORS		1,735.21
	06/22/2015	001181 PIERCE CTY LIBRARY FOUNDATION		371.53
	06/22/2015	004276 STATE CENTRAL COLLECTION UNIT		151.67
	06/22/2015	000823 UNITED WAY		82.58
	06/22/2015	004782 US DEPARTMENT OF EDUCATION		187.05
	06/22/2015	000827 WA STATE- DEPT OF RETIREMENT S		86,942.23
	06/22/2015	000830 BAKER & TAYLOR		9,162.30
	06/22/2015	000189 BAKER & TAYLOR ENTERTAINMENT		93.12
	06/22/2015	005428 GRITTON BUILDING CO INC		0.60
	06/22/2015	000243 INGRAM LIBRARY SERVICES		21,690.53
624591	06/22/2015	000352 MIDWEST TAPE	V	0.00
	06/22/2015	000352 MIDWEST TAPE		27,369.73
624593	06/22/2015	000323 NEWS TRIBUNE		327.60
	06/22/2015	006273 CASSIE PEARSON		16.99
624595	06/22/2015	006274 IVONA REMER		7.99
	06/26/2015	000830 BAKER & TAYLOR		14,701.39
624597	06/26/2015	000243 INGRAM LIBRARY SERVICES		8,241.45
624598	06/26/2015	001011 LIVE OAK MEDIA		291.11
624599	06/26/2015	000352 MIDWEST TAPE	V	0.00
624600	06/26/2015	000352 MIDWEST TAPE		40,154.11
624601	06/26/2015	000377 PUGET SOUND ENERGY		3,285.69
	06/26/2015	000406 RECORDED BOOKS LLC		131.36
	06/29/2015	000830 BAKER & TAYLOR		3,908.58
	06/29/2015	000184 CITY TREASURER		2,162.60
	06/29/2015	004169 COMCAST		437.74
	06/29/2015	001144 ELECTRONIC HANDBOOK PUBLISHERS		252.29
	06/29/2015	000363 OVERALL LAUNDRY SERV. DBA ARAMARI		16.41
	06/29/2015	005862 ELITE PROPERTY INVESTMENTS LLC		9,338.78
	06/29/2015	001887 SUSAN RIGLEY		35.93
	06/29/2015	004391 WRP SURPRISE LAKE LLC		8,188.57

Bank code: boa				
-	Check # Date	Vendor	Status	Check Total
			boa Total:	1,415,760.74
116 check	s in this report		Total Checks:	1,415,760.74

### **RESOLUTION Number 2015-02**

### A RESOLUTION OF THE BOARD OF TRUSTEES OF THE PIERCE COUNTY RURAL LIBRARY DISTRICT TO DECLARE VEHICLES SURPLUS TO PUBLIC SERVICE NEEDS

**WHEREAS**, the Pierce County Library District has identified vehicles surplus to public service needs of the Library District, and

WHEREAS, each item has an estimated value of less than \$2500, now, therefore,

## BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIERCE COUNTY RURAL LIBRARY DISTRICT that:

The items on the attached documents be declared surplus and sold at public auction.

### PASSED AND APPROVED THIS 8th DAY OF July, 2015.

BOARD OF TRUSTEES, PIERCE COUNTY RURAL LIBRARY DISTRICT
Robert Allen, Chair
Donna Albers, Vice-Chair
J.J. McCament, Member
Allen Rose, Member
Linda Ishem, Member



### Vehicle – Delivery Truck

### Chassis

- Make: GMC
- Model: 1 ton Step Van (TP31442)
- Year: 1994
- VIN: 1GDKP32Y4R3502252
- Color: Blue
- Engine Size: 6.5 L V8 Diesel
- GVW: 14,000#
- Transmission: Automatic
- **Body:** 14' 6"
- Mileage: 190,683

### Features

- HD Alternator, 124 amp
- Rear Step Bumper w/ recessed lighting
- Cooler, auxiliary transmission
- 86" rear roll-up door w/ glass
- Loading ramp.
- · Back-up alarm.





### Vehicle - Staff Vehicle #4

### Chassis

- Make: Dodge / Chrysler
- Model: Caravan
- Year: 1989
- VIN: 2B4FK25J2KR332710
- Color: Light Blue
- Engine Size: 2.5 L 4-Cylinder Turbo
- Transmission: Automatic
- Tires: P195 / 75R14
- Mileage: 142,432

### Features

- A/C
- Reclining bucket seats
- Radio AM&FM cassette.
- Turbo package







Information & Imagination

Date: June 26, 2015

- To: Chair Rob Allen and members of the Board of Trustees
- From: Lorie Erickson, Facilities Director
- Subject: 2015 Parking Lot Seal Coat Project

PCLS went out to bid on June 9<sup>th</sup>, 2015, for the 2015 Parking Lot Seal Coat Project. One bid was received on June 26<sup>th</sup>, 2015, for this project in the amount of \$59,677.92. The project budget is \$60,000.00. We are asking for the Board to approve, via consent agenda, a Purchase Order not to exceed \$60,000.00.

## **Routine Reports**

## MEMO



Date: June 29, 2015

To: Chair Rob Allen and members of the Board of Trustees

From: Georgia Lomax, Executive Director

Subject: Board Meeting Agenda Changes

The monthly Board of Trustees meeting agenda is organized differently this month. To ensure that we focus on the work of the Board, support Trustee awareness and education and remain attentive to the duration of the meetings, you will find some new topic headings as well as a different order of presentation.

After the **Board Member Reports** you'll find a new section called **Routine Reports**. This will be where you'll find regular, ongoing reports that you see on a month to month basis such as the *Dashboard*, *Financial Reports* and the *Executive Director Activities*.

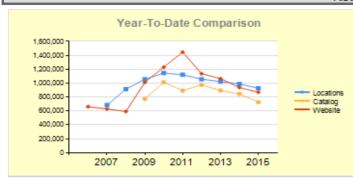
Next we will focus on the business of the Board, both **Unfinished** and **New**. Items under these two areas will be specifically related to the fiscal and policy level decisions the Board makes or must be aware of. Board action items will always fall in these sections.

Following Business is a new section called **Board Education and Service Reports**. These are more indepth items intended to provide awareness, background or education to Trustees. These will tend to be about operations and services and may include a presentation with some discussion.

Finally, the **Officers Reports** are moved to the end of the agenda. These will continue to be brief informational updates or reports about the Library, its staff and activities.

### CUSTOMER SERVICE/PHILANTHROPY DASHBOARD - MAY

VISITS



	M						
	2014	2014 2015					
Door Count	189,362	171,777	-9.29%				
Catalog	159,599	152,904	-4.19%				
Website	176,308	180,611	2.44%				
Job & Business Portal	2,001	2,657	32.78%				
Military Portal	77	296	284.42%				
Total	527,347	508,245	-3.62%				



	М		
	2014	2015	% Change
Checkouts	442,934	410,255	-7.38%
Downloadables	50,993	60,189	18.03%
Total	493,927	470,444	-4.75%

### **CUSTOMERS**



	M		
	2014	2015	% Change
Active Cardholders	250,755	300,447	19.82%
New Cards	3,069	2,707	-11.80%
Checkout Transactions	84,527	79,702	-5.71%
Unique Users	37,702	35,922	-4.72%



### PHILANTHROPY

	М		
	2014	2015	% Change
FoundationDonors	220	194	-11.82%
NewFoundationDonors	20	4	-80.00%
\$ Raised by Foundation	\$612,208.00	\$358,246.00	-41.48%
\$ Provided by Friends	\$0.00	\$0.00	0.00%

2012											
Location	Dates	Duration (days)									
Various (Snow Closures )	1/17-23	7									
Bonney Lake	2/13-26	13									
Graham	3/21-4/5	15									
South Hill	4/9-5/6	27									
Tillicum	7/3-8/5	33									
Sumner	7/30-9/3	35									
Summit	9/17-30	13									
Steilacoom	10/17-11/14	28									
Bookmobile Ends	11/11										
Key Center	11/14-12/31	47									

	2013	
Location	Dates	Duration (days)
Key Center	1/1-2/3	34
Fife	9/24-25	2

**BRANCH CLOSURES** 

2014											
Location	Dates	Duration (days)									
Gig Harbor	5/19-6/1	13									
Lakewood	9/2-21	19									
Pkid/Span	10/3-26	13									
South Hill	11/1-30	30									



## Monthly Financial Reports June 29, 2015

• Pierce County Tax Revenue data was not available at time of publication

Interim Reports prepared by Dale E. Hough PFO, CPFIM Finance Manager



### Pierce County Library System Statement of Financial Position - Interim June 29, 2015 All Funds

Assets Current Assets - Cash	1	General Fund	D	ebt Service Fund	Ca	pital Improvement Projects Fund
Cash	Ś	1,806,314	\$	4	\$	329,604
Investments		8,250,000	\$	83,676	\$	600,000
Total Cash	<u> </u>	10,056,314	<u>+</u>	83,680	<u>+</u>	929,604
Total Current Assets	\$	10,056,314	<u>\$</u>	83,680	\$	929,604
Liabilities and Fund Balance Current Liabilities						
Warrants Payable	\$	57,403	\$		\$	
Sales Tax Payable	ې \$	6,326	\$ \$		ې \$	-
Payroll Taxes and Benefits Payable		45,617	\$		\$	
Total Current Liabilities	-	109,346	<u>+</u>	-	<u></u> \$	-
Fund Balance						
Reserve for Encumbrances	\$	456,845	\$	-	\$	341,533
Net Excess (Deficit)	\$	1,685,607	\$	32	\$	(418,956)
Unreserved Fund Balance	\$	7,804,517	\$	83,649	\$	1,007,027
Total Fund Balance	\$	9,946,968	\$	83,680	\$	929,604
Total Liabilities and Fund Balance	\$	10,056,314	\$	83,680	\$	929,604
Anticipated Property Tax Revenue	\$	13,299,906	\$	12	\$	-



					Pierce Co	unty Library S	ystem						
Comparative Statement of Financial Position - Interim													
General Fund - Rolling Comparison													
	(as of the listed date of the reported month)												
	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	HISTORICAL	CURRENT
Assets	6/30/2014	7/31/2014	8/31/2014	9/30/2014	10/31/2014	11/30/2014	12/31/2014	1/31/2015	2/28/2015	3/30/2015	4/30/2015	5/31/2015	6/29/2015
Current Assets - Cash													
Cash \$	1,400,630	\$ 1.475.909	\$ 1,566,485	\$ 1.783.229	\$ 10,585,428	\$ 3.821.250	\$ 8,537,811	\$ 1,229,471	\$ 2,036,210	\$ 3,707,222	\$ 11,678,461	\$ 3,966,177	\$ 1,806,314
Investments \$	, ,	\$ 7,500,000	, , , , , , , , , , , , , , , , , , , ,	\$ 3,768,000	\$ 1,800,000	\$ 8,255,000	\$ -	\$ 5,100,000	\$ 2,500,000	\$ -	\$ -	\$ 8,126,000	\$ 8,250,000
Total Cash \$	10,893,223	\$ 8,975,909	\$ 7,146,485	\$ 5,551,229	\$ 12,385,428	\$ 12,076,250	\$ 8,537,811	\$ 6,329,471	\$ 4,536,210	\$ 3,707,222	\$ 11,678,461	\$ 12,092,177	\$ 10,056,314
		<u>+ 0,010,000</u>	<u>+ ,12.10,100</u>	<u>+ 0,001,110</u>	<u>+ ==;==;==</u>	<u>+ ==;e: 0;=000</u>	<u>+ 0,000,0011</u>	<u>+ 0,010,011</u>	<u>+ .,,</u>	<u>+ 0,:0:,==</u>	<u>+ ==,0:0,10=</u>	<u>+ ==,===,=</u>	<u>+ 10,000,011</u>
Total Current Assets	10,893,223	\$ 8,975,909	\$ 7,146,485	\$ 5,551,229	\$ 12,385,428	\$ 12,076,250	\$ 8,537,811	\$ 6,329,471	\$ 4,536,210	\$ 3,707,222	\$ 11,678,461	\$ 12,092,177	\$ 10,056,314
<u> </u>		+ 0,010,000	+ .,	+	<u>+</u>	+/== 0,= 0	+	+ -,,	<u>+ .,,</u>	<u>+ -,,</u>	+	<u>+,,</u>	+
Liabilities and Fund Balance													
Current Liabilities													
Warrants Payable \$	237,131	\$ 279,472	\$ 352,429	\$ 416,700	\$ 450,616	\$ 454,093	\$ 729,888	\$ 549,239	\$ 368,284	\$ 345,727	\$ 302,297	\$ 244,734	\$ 57,403
Sales Tax Payable \$	-,	. ,			. ,	. ,	. ,	. ,	, ,	. ,		\$ 4,337	\$ 6,326
Payroll Taxes and Benefits Payable \$	11,400	\$ 10,937	\$ 11,507	\$ 12,671	\$ 14,507	\$ 24,239	\$ 17,190	\$ 25,256	\$ 41,786	\$ 43,400	\$ 10,667	\$ 28,571	\$ 45,617
Total Current Liabilities \$	254,588	\$ 294,408	\$ 368,230	\$ 433,053	\$ 470,053	\$ 483,624	\$ 749,161	\$ 578,374	\$ 414,453	\$ 401,064	\$ 317,487	\$ 277,642	\$ 109,346
Fund Balance													
Reserve for Encumbrances \$	372,048	\$ 339,182	\$ 275,413	\$ 227,145	\$ 208,720	\$ 155,364	\$-	\$ 480,435	\$ 438,268	\$ 397,093	\$ 454,484	\$ 402,584	\$ 456,845
Net Excess (Deficit) \$	1,233,659	\$ (690,609	) \$ (2,530,086)	)\$ (4,141,897)	\$ 2,673,728	\$ 2,404,334	\$-	\$ (2,517,988)	\$ (4,105,162)	\$ (4,895,451)	\$ 3,101,973	\$ 3,607,435	\$ 1,685,607
Unreserved Fund Balance <u>\$</u>	9,032,928	<u>\$                                    </u>	\$ 9,032,928	\$ 9,032,928	\$ 9,032,928	\$ 9,032,928	<u>\$                                    </u>	\$ 7,788,650	\$ 7,788,650	\$ 7,804,517	\$ 7,804,517	\$ 7,804,517	\$ 7,804,517
Total Fund Balance 💲	10,638,635	\$ 8,681,501	\$ 6,778,254	\$ 5,118,176	\$ 11,915,375	\$ 11,592,625	\$ 7,788,650	\$ 5,751,097	\$ 4,121,757	\$ 3,306,158	\$ 11,360,974	\$ 11,814,536	\$ 9,946,968
Total Liabilities and Fund Balance	10,893,223	\$ 8,975,909	\$ 7,146,485	\$ 5,551,229	\$ 12,385,428	\$ 12,076,250	\$ 8,537,811	\$ 6,329,471	\$ 4,536,210	\$ 3,707,222	\$ 11,678,461	\$ 12,092,177	\$ 10,056,314
Anticipated Property Tax Revenue \$	12,375,381	\$ 12,288,973	\$ 12,166,212	\$ 11,762,780	\$ 11,762,780	\$ 1,098,207	\$ -	\$ 27,468,688	\$ 27,079,256	\$ 25,938,795	\$ 15,656,184	\$ 13,299,906	\$ 13,299,906



### PIERCE COUNTY LIBRARY SYSTEM Statement of Revenue and Expenditures - INTERIM Year to Date June 29, 2015 no pre-encumbrances

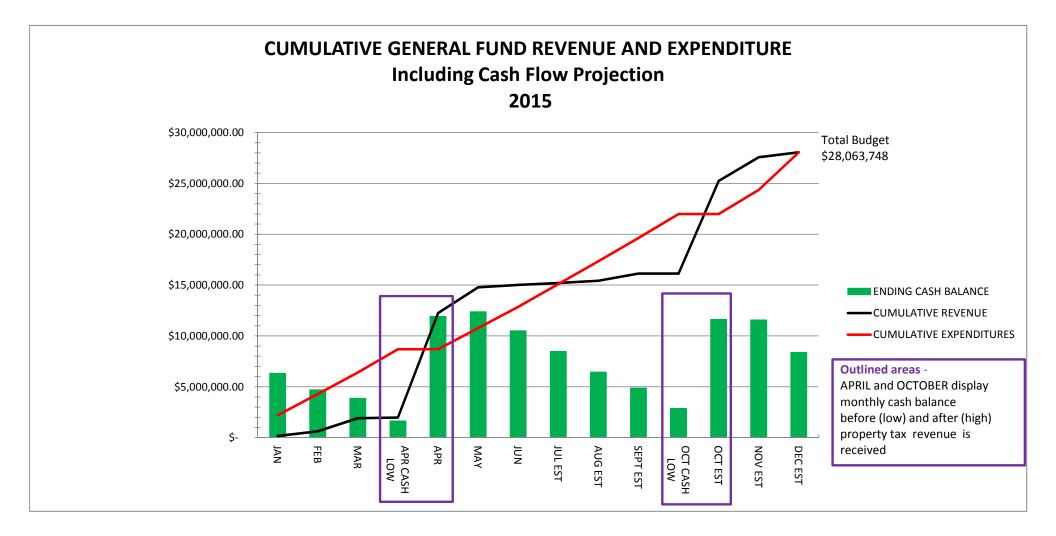
	o pre-encumbra	nces	6		Budget	9/ of		
<u>General Fund</u>		2015 Budget	Y	<u>ear To Date</u>	Enc	umbrances	<u>Budget</u> Balance	<u>% of</u> Budget
Revenue								
Property Tax/Investment Income & Other PC Revenue	\$	26,645,748	\$	14,315,810	\$	-	\$ 12,329,938	54%
Other Revenue	\$	1,418,000	\$	694,154	\$		\$ 723,847	<u>49%</u>
Total Revenue	\$	28,063,748	\$	15,009,964	\$	-	\$ 13,053,784	53%
Expenditures								
Personnel/Taxes and Benefits	\$	19,897,279.00	\$	9,492,517	\$	-	\$ 10,404,762	48%
Materials	\$	3,555,073	\$	1,703,018	\$	-	\$ 1,852,055	48%
Maintenance and Operations	\$	3,769,484	\$	1,671,978	\$	452,797	\$ 1,644,709	56%
Transfers Out	\$	841,912	\$	-	\$		<u>\$ 841,912</u>	<u>0%</u>
Total Expenditures	\$	28,063,748	\$	12,867,513	\$	452,797	\$ 14,743,438	47%
Excess/(Deficit)			\$	2,142,451				
(less encumbrances)				(452,797)				
Net Excess (Deficit)			\$	1,689,654				

Debt Service Fund	2015 Budget	<u>۲</u>	ear To Date	En	cumbrances	-	Budget Balance	<u>% of</u> Budget
Revenue								
Property Tax/Investment Income & Other PC Revenue	\$ -	\$	32	\$	-	\$	(32)	0%
Other Revenue	\$ -	\$	-	\$	-	\$	-	<u>0%</u>
Total Revenue	\$ -	\$	32	\$	-	\$	(32)	0%
Total Expenditures	\$ -	\$	-	\$	-	\$	-	<u>0%</u>
Net Excess (Deficit)		\$	32					

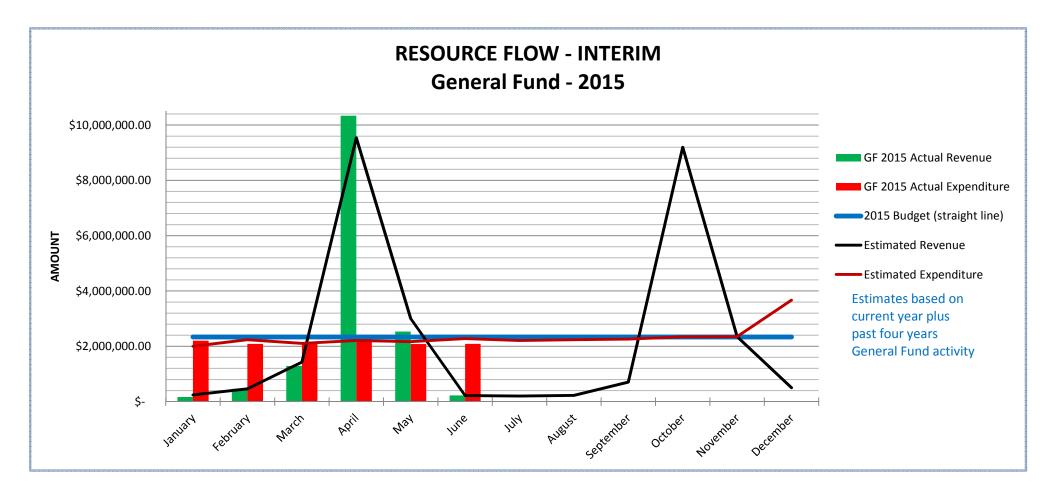
### **Capital Improvement Projects**

al Improvement Projects							Budget	<u>% of</u>
<u>Fund</u>	2015 Budget	Year To Date		Encumbrances		Balance		Budget
Revenue								
Use of Fund Balance \$	5 1,027,588	\$	1,027,588	\$	-	\$	-	100%
Other Revenue \$	- 5	\$	200,259	\$	-	\$	(200,259)	0%
Transfers In	841,912	\$	-	\$	-	\$	841,912	<u>0%</u>
Total Revenue \$	1,869,500	\$	1,227,847	\$	-	\$	641,653	66%
Expenditures								
Maintenance and Operations	1,869,500	\$	1,305,269	\$	341,533	\$	222,697	<u>88%</u>
Total Expenditures \$	1,869,500	\$	1,305,269	\$	341,533	\$	222,697	88%
Excess/(Deficit)		\$	(77,423)					
(less encumbrances)			(341,533)					
Net Excess (Deficit)		\$	(418,956)					









### FUND: GENERAL FUND (01)

Object	2015 Budget	June Actual	Year-To-Date Actual	Encumbrances + Pre Encum	Balance	Expend %
REVENUE ACCOUNTS						
31111 PROPERTY TAXES CURRENT	25,674,805.00	0.00	13,791,339.43	0.00	11,883,465.57	53.72
31112 PROPERTY TAXES DELINQUENT	872,943.00	0.00	438,855.60	0.00	434,087.40	50.27
31130 SALE OF TAX TITLE PROPERTY	3,000.00	0.00	3,650.67	0.00	(650.67)	121.69
31210 PRIVATE HARVEST TAX	50,000.00	0.00	0.00	0.00	50,000.00	0.00
31720 LEASEHOLD EXCISE TAX	20,000.00	0.00	10,183.84	0.00	9,816.16	50.92
31740 TIMBER EXCISE TAX	0.00	0.00	69,865.28	0.00	(69,865.28)	0.00
TAXES:	26,620,748.00	0.00	14,313,894.82	0.00	12,306,853.18	53.77
33533 STATE FOREST FUNDS/DNR TIMBER TRUS	0.00	0.00	728.98	0.00	(728.98)	0.00
33872 CONTRACTS FEES - CITIES	0.00	0.00	1,620.00	0.00	(1,620.00)	0.00
33890 GOVERMENTAL GRANTS	0.00	0.00	23,000.00	0.00	(23,000.00)	0.00
34160 COPIER FEES	30,000.00	2,337.92	15,854.09	0.00	14,145.91	52.85
34161 GRAPHICS SERVICES CHARGES	0.00	574.90	4,100.19	0.00	(4,100.19)	0.00
34162 PRINTER FEES	105,000.00	9,593.96	65,495.95	0.00	39,504.05	62.38
34163 FAX FEES	21,000.00	1,784.53	11,451.03	0.00	9,548.97	54.53
34730 INTERLIBRARY LOAN FEES	0.00	0.00	46.93	0.00	(46.93)	0.00
35970 LIBRARY FINES	600,000.00	37,768.76	266,121.14	0.00	333,878.86	44.35
36110 INVESTMENT INCOME	10,000.00	0.00	1,184.70	0.00	8,815.30	11.85
36111 INTEREST - STATE FOREST FUND	0.00	0.00	1.97	0.00	(1.97)	0.00
36190 OTHER INTEREST EARNINGS	0.00	0.00	0.28	0.00	(0.28)	0.00
36200 KEY PEN HLTH DEPT FACILITY REV	0.00	0.00	676.14	0.00	(676.14)	0.00
36700 FOUNDATION DONATIONS	350,000.00	152,928.28	246,558.28	0.00	103,441.72	70.45
36710 FRIENDS' DONATIONS	0.00	0.00	257.01	0.00	(257.01)	0.00
36720 FRIENDS' REIMBURSEMENTS	0.00	1,138.68	4,945.33	0.00	(4,945.33)	0.00
36725 DONATIONS - OTHER	0.00	86.35	926.78	0.00	(926.78)	0.00
36920 BOOK SALE REVENUE	20,000.00	210.00	2,745.40	0.00	17,254.60	13.73
36990 MISCELLANEOUS REVENUE	0.00	15.71	76.35	0.00	(76.35)	0.00
36991 PAYMENT FOR LOST MATERIALS	12,000.00	984.92	5,681.19	0.00	6,318.81	47.34
36994 UNCLAIMED PROPERTY	0.00	8.94	85.82	0.00	(85.82)	0.00
36996 JURY DUTY REIMBURSEMENT	0.00	80.00	430.00	0.00	(430.00)	0.00
36997 PRIOR YEAR'S REFUNDS	0.00	1,155.18	4,207.36	0.00	(4,207.36)	0.00
36998 E RATE REIMBURSEMENT	250,000.00	0.00	2,254.18	0.00	247,745.82	0.90
36999 REBATES - PROCUREMENT CARD	30,000.00	15,795.41	37,620.05	0.00	(7,620.05)	125.40
CHARGES OTHER:	1,428,000.00	224,463.54	696,069.15	0.00	731,930.85	48.74
39510 SALE OF FIXED ASSETS/TIMBER (GOV)	15,000.00	0.00	0.00	0.00	15,000.00	0.00
TOTAL FOR REVENUE ACCOUNTS	28,063,748.00	224,463.54	15,009,963.97	0.00	13,053,784.03	53.49
EXPENSE ACCOUNTS						
51100 SALARIES AND WAGES	14,345,866.00	1,144,947.44	6,756,823.63	0.00	7,589,042.37	47.10
51105 ADDITIONAL HOURS	259,045.00	27,527.14	150,779.42	0.00	108,265.58	58.21
51106 SHIFT DIFFERENTIAL	151,607.00	13,500.19	70,216.94	0.00	81,390.06	46.32
51107 SUBSTITUTE HOURS	315,515.00	19,660.59	119,501.35	0.00	196,013.65	37.88
51109 TUITION ASSISTANCE PROGRAM	300.00	0.00	0.00	0.00	300.00	0.00
51200 OVERTIME WAGES	5,400.00	3,488.91	6,039.33	0.00	(639.33)	111.84
51999 ADJ WAGE/SALARY TO MATCH PLAN	(377,539.00)	0.00	0.00	0.00	(377,539.00)	0.00
52001 INDUSTRIAL INSURANCE	193,617.00	12,207.04	76,380.28	0.00	117,236.72	39.45
52002 MEDICAL INSURANCE	2,191,477.00	157,486.89	1,038,568.04	0.00	1,152,908.96	47.39
52003 F.I.C.A.	1,153,581.00	91,576.09	537,975.25	0.00	615,605.75	46.64
-	,,	. ,	557,875.25		,	

### FUND: GENERAL FUND (01)

Object	2015 Budget	June Actual	Year-To-Date Actual	Encumbrances + Pre Encum	Balance	Expend %
EXPENSE ACCOUNTS						
52004 RETIREMENT	1,508,392.00	106,265.75	624,815.22	0.00	883,576.78	41.42
52005 DENTAL INSURANCE	212,859.00	16,409.16	98,498.72	0.00	114,360.28	46.27
52006 OTHER BENEFIT	11,020.00	840.00	5,320.00	0.00	5,700.00	48.28
52010 LIFE AND DISABILITY INSURANCE	26,987.00	1,208.22	7,557.25	0.00	19,429.75	28.00
52020 UNEMPLOYMENT COMPENSATION	30,500.00	0.00	0.00	0.00	30,500.00	0.00
52200 UNIFORMS	1,300.00	0.00	41.63	0.00	1,258.37	3.20
52999 ADJ BENEFITS TO MATCH PLAN	(132,648.00)	0.00	0.00	0.00	(132,648.00)	0.00
 PERSONNEL	19,897,279.00	1,595,117.42	9,492,517.06	0.00	10,404,761.94	47.71
53100 OFFICE/OPERATING SUPPLIES	164,400.00	17,437.95	110,880.92	20,229.01	33,290.07	79.75
53101 CUSTODIAL SUPPLIES	52,500.00	4,792.90	24,428.96	0.00	28,071.04	46.53
53102 MAINTENANCE SUPPLIES	60,200.00	3,625.96	15,570.35	0.00	44,629.65	25.86
53103 AUDIOVISUAL PROCESSING SUP	25,000.00	2,855.34	12,147.93	822.64	12,029.43	51.88
53104 BOOK PROCESSING SUPPLIES	20,000.00	0.00	5,890.94	0.00	14,109.06	29.45
53200 FUEL	47,000.00	0.00	17,823.40	22,926.60	6,250.00	86.70
53401 ADULT MATERIALS	806,000.00	49,633.81	329,938.29	0.00	476,061.71	40.94
53403 PERIODICALS	88,135.00	993.69	7,433.95	0.00	80,701.05	8.43
53405 JUVENILE BOOKS	544,279.00	29,370.85	233,665.47	0.00	310,613.53	42.93
53406 PROFESSIONAL COLLECTION	4,200.00	157.00	1,073.84	0.00	3,126.16	25.57
53407 INTERNATIONAL COLLECTION	60,000.00	1,074.80	7,296.38	0.00	52,703.62	12.16
53408 AUDIOVISUAL MATERIALS - ADULT	842,000.00	70,815.35	528,301.83	0.00	313,698.17	62.74
53409 AUDIOVISUAL MATERIALS - JUV	94,000.00	12,067.71	44,324.77	0.00	49,675.23	47.15
53411 ELECTRONIC INFO SOURCES	379,068.00	0.00	133,625.47	0.00	245,442.53	35.25
53412 REFERENCE SERIALS	18,000.00	210.24	1,423.66	0.00	16,576.34	7.91
53413 ELECTRONIC SERVICES	149,391.00	0.00	144,232.78	0.00	5,158.22	96.55
53414 ELECTRONIC COLLECTION	417,000.00	0.00	176,956.50	0.00	240,043.50	42.44
53464 VENDOR PROCESSING SERVICES	153,000.00	14,509.59	98,659.42	0.00	54,340.58	64.48
53499 GIFTS - MATERIALS	0.00	0.00	246.60	0.00	(246.60)	0.00
53500 MINOR EQUIPMENT	3,500.00	0.00	731.23	0.00	2,768.77	20.89
53501 FURNISHINGS	35,000.00	5,376.31	14,466.48	23,106.89	(2,573.37)	107.35
53502 IT HARDWARE	20,000.00	0.00	46,668.30	0.00	(26,668.30)	233.34
53503 PRINTERS	10,000.00	0.00	0.00	0.00	10,000.00	0.00
53505 SOFTWARE	13,500.00	730.06	7,766.02	0.00	5,733.98	57.53
54100 PROFESSIONAL SERVICES	437,884.00	16,895.93	196,351.61	29,081.92	212,450.47	51.48
54101 LEGAL SERVICES	30,000.00	0.00	9,219.86	0.00	20,780.14	30.73
54102 COLLECTION AGENCY	22,000.00	1,728.43	7,907.18	0.00	14,092.82	35.94
54161 RESOURCE SHARING SERVICES	19,000.00	0.00	4,289.94	0.00	14,710.06	22.58
54162 BIBLIOGRAPHICS SERVICES	33,000.00	0.00	14,520.44	0.00	18,479.56	44.00
54163 PRINTING AND BINDING	1,500.00	0.00	0.00	0.00	1,500.00	0.00
54165 ILL LOST ITEM CHARGE	2,800.00	17.93	791.44	0.00	2,008.56	28.27
54200 POSTAGE AND SHIPPING	35,000.00	0.00	1,595.89	0.00	33,404.11	4.56
54201 TELECOM SERVICES	461,300.00	5,319.82	173,960.80	188.94	287,150.26	37.75
54300 TRAVEL	42,100.00	1,824.82	9,485.91	0.00	32,614.09	22.53
54301 MILEAGE REIMBURSEMENTS	31,150.00	2,973.34	15,214.42	0.00	15,935.58	48.84
54400 ADVERTISING	43,000.00	2,074.13	20,054.57	1,560.29	21,385.14	50.27
54501 RENTALS/LEASES - BUILDINGS	389,950.00	8,973.22	160,045.58	102,563.37	127,341.05	67.34
54502 RENTALS/LEASES - EQUIPMENT	32,300.00	0.00	10,061.01	13,747.62	8,491.37	73.71
54600 INSURANCE	189,500.00	0.00	75,655.73	0.00	113,844.27	39.92

### FUND: GENERAL FUND (01)

Object	2015 Budget	June Actual	Year-To-Date Actual	Encumbrances + Pre Encum	Balance	Expend %
EXPENSE ACCOUNTS						
54700 ELECTRICITY	235,000.00	17,714.70	112,597.25	0.00	122,402.75	47.91
54701 NATURAL GAS	15,000.00	570.83	5,483.82	0.00	9,516.18	36.56
54702 WATER	20,000.00	1,311.26	8,817.08	0.00	11,182.92	44.09
54703 SEWER	36,000.00	900.28	11,242.74	0.00	24,757.26	31.23
54704 REFUSE	27,500.00	297.61	11,108.14	590.53	15,801.33	42.54
54800 GENERAL REPAIRS/MAINTENANCE	229,300.00	1,098.39	69,780.62	47,693.90	111,825.48	51.23
54801 CONTRACTED MAINTENANCE	788,000.00	211,807.27	411,364.16	190,285.77	186,350.07	76.35
54803 MAINT. TELECOM EQUIPMENT	31,000.00	0.00	0.00	0.00	31,000.00	0.00
54900 REGISTRATIONS	42,750.00	6,946.83	26,530.03	0.00	16,219.97	62.06
54901 DUES AND MEMBERSHIPS	35,170.00	0.00	19,889.00	0.00	15,281.00	56.55
54902 TAXES AND ASSESSMENTS	29,500.00	0.00	15,228.14	0.00	14,271.86	51.62
54903 LICENSES AND FEES	38,890.00	2,457.53	18,282.14	0.00	20,607.86	47.01
54904 MISCELLANEOUS	790.00	0.00	0.00	0.00	790.00	0.00
54905 WELLNESS EVENTS/REGISTRATION	2,000.00	350.11	1,964.72	0.00	35.28	98.24
55100 INTERGOVERMENTAL	17,000.00	0.00	0.00	0.00	17,000.00	0.00
59700 TRANSFERS OUT	841,912.00	0.00	0.00	0.00	841,912.00	0.00
ALL OTHER EXPENSES	8,166,469.00	496,913.99	3,374,995.71	452,797.48	4,338,675.81	46.87
TOTAL FOR EXPENSE ACCOUNTS	28,063,748.00	2,092,031.41	12,867,512.77	452,797.48	14,743,437.75	47.46
	0.00	(1,867,567.87)	2,142,451.20	(452,797.48)	(1,689,653.72)	0.00

### FUND: DEBT SERVICE FUND (20)

Object	2015 Budget	June Actual	Year-To-Date Actual	Encumbrances + Pre Encum	Balance	Expend %
REVENUE ACCOUNTS						
31112 PROPERTY TAXES DELINQUENT	0.00	0.00	0.14	0.00	(0.14)	0.00
TAXES:	0.00	0.00	0.14	0.00	(0.14)	0.00
36110 INVESTMENT INCOME	0.00	0.00	31.74	0.00	(31.74)	0.00
CHARGES OTHER:	0.00	0.00	31.74	0.00	(31.74)	0.00
TOTAL FOR REVENUE ACCOUNTS	0.00	0.00	31.88	0.00	(31.88)	0.00
NET SURPLUS / DEFICIT	0.00	0.00	31.88	0.00	(31.88)	0.00

### FUND: CAPITAL IMPROVEMENT PROJECTS FUND (30)

Object	2015 Budget	June Actual	Year-To-Date Actual	Encumbrances + Pre Encum	Balance	Expend %
REVENUE ACCOUNTS						
29150 USE OF FUND BALANCE-BUDGET	1,027,588.00	1,027,588.00	1,027,588.00	0.00	0.00	100.00
36110 INVESTMENT INCOME	0.00	0.00	418.30	0.00	(418.30)	0.00
36200 KEY PENINSULA SHARED COSTS	0.00	1,500.00	16,000.00	0.00	(16,000.00)	0.00
36700 FOUNDATION DONATIONS	0.00	31,229.20	183,790.60	0.00	(183,790.60)	0.00
36725 DONATIONS - OTHER	0.00	0.00	50.00	0.00	(50.00)	0.00
CHARGES OTHER:	1,027,588.00	1,060,317.20	1,227,846.90	0.00	(200,258.90)	119.49
39700 TRANSFERS IN	841,912.00	0.00	0.00	0.00	841,912.00	0.00
TOTAL FOR REVENUE ACCOUNTS	1,869,500.00	1,060,317.20	1,227,846.90	0.00	641,653.10	65.68
EXPENSE ACCOUNTS						
53100 OFFICE/OPERATING SUPPLIES	0.00	0.00	13,003.03	0.00	(13,003.03)	0.00
53102 MAINTENANCE SUPPLIES	0.00	0.00	5,620.83	0.00	(5,620.83)	0.00
53501 FURNISHINGS	50,000.00	0.00	86,795.17	18,098.02	(54,893.19)	209.79
53502 IT HARDWARE	1,119,000.00	0.00	447,181.64	0.00	671,818.36	39.96
53505 SOFTWARE	0.00	0.00	18,360.06	0.00	(18,360.06)	0.00
54100 PROFESSIONAL SERVICES	0.00	18,876.13	90,868.12	14,858.47	(105,726.59)	0.00
54400 ADVERTISING	0.00	0.00	77.00	0.00	(77.00)	0.00
54502 RENTALS/LEASES - EQUIPMENT	0.00	0.00	284.09	0.00	(284.09)	0.00
54800 GENERAL REPAIRS/MAINTENANCE	10,000.00	0.00	966.80	401.31	8,631.89	13.68
54903 LICENSES AND FEES	0.00	0.00	49.75	0.00	(49.75)	0.00
54912 CONTINGENCY/RESERVE	37,000.00	0.00	0.00	0.00	37,000.00	0.00
56200 BUILDINGS & BLDG IMPROVEMENTS	271,000.00	26,912.83	93,430.40	142,799.30	34,770.30	87.17
56201 CONSTRUCTION	0.00	0.60	103,700.98	0.00	(103,700.98)	0.00
56203 FLOORING	114,500.00	0.00	0.00	0.00	114,500.00	0.00
56301 PARKING LOT REPAIR & IMPROVEMENT	97,000.00	0.00	0.00	0.00	97,000.00	0.00
56400 MACHINERY & EQUIPMENT	16,000.00	265,759.31	359,266.97	0.00	(343,266.97)	2,245.42
56401 VEHICLES	0.00	0.00	85,664.64	0.00	(85,664.64)	0.00
56402 HVAC	155,000.00	0.00	0.00	165,376.00	(10,376.00)	106.69
TOTAL FOR EXPENSE ACCOUNTS	1,869,500.00	311,548.87	1,305,269.48	341,533.10	222,697.42	88.09
NET SURPLUS / DEFICIT	0.00	748,768.33	(77,422.58)	(341,533.10)	418,955.68	0.00

## MEMO



Information & Imagination

Date: June 30, 2015

- To: Chair Rob Allen and members of the Board of Trustees
- From: Georgia Lomax, Executive Director
- Subject: Executive Director Activities June

In June, I attended Tacoma Community House Board, Executive Committee and Finance meetings. I also attended the June Foundation Board meeting.

Events this month included the Play to Learn Celebration held at the Children's Museum and a round table breakfast meeting with CHI Franciscan's new CEO, Ketul Patel, during which local business leaders explored how to work together to create healthier communities.

External meetings included Bob Eklund, Executive Director of the YMCA; a meeting with Dona Ponepinto, President and CEO and Lindsay Tracy, Vice President of Community Impact & Engagement, of United Way; and Milgard Family Foundation President and CEO, Christine Zemanek, Executive Director Jim Sheehan, and Program Director Kasey Milgard.

I spent time visiting our neighbors at Timberland Regional Library, sharing information and ideas on everything from leadership development to strategic planning to restroom maintenance.

I also spent time at the Milton Library working the desk with staff and getting to know some customers.

Finally, this month I attended the ULC Annual Forum and Membership meeting in San Jose and the ALA Annual Conference in San Francisco.

## **Unfinished Business**





Information & Imagination

Date: June 26, 2015

To: Chair Rob Allen and members of the Board of Trustees

From: Lorie Erickson, Facilities Director

Subject: Fife Library Frontage, Access, and Connection Project

Bid documents for the Fife Library Frontage Improvements, Internal Access Plans, and the Connection from the Library to Building E were given to the City of Fife for review on May 28<sup>th</sup>, 2015. The City of Fife has scheduled a meeting with PCLS and PCLS Architects and Engineers on July 1<sup>st</sup>, 2015, to review the bid documents for approval. I am waiting for final estimated construction costs from the Engineer, which will include the Frontage Improvements, Internal Access, and the Connection from the Library to Building E. We anticipate having these updated costs shortly after this meeting. We won't know the final actual cost until the bids have been received.

In March, the Board approved a preliminary budget of \$300,000. Estimates at this time indicate that project costs are higher due to additional work required by the City. Until we have the engineering costs estimate, we are estimating this part of the project at around \$250,000 dollars.

This budget will be brought to the July Board meeting for Board approval of a purchase order to be issued upon successful selection of a contractor. The work will add an additional 11 parking stalls, pending review of ownership of the land. To date, we have spent \$131,231.48. The \$250,000 is an addition to what has been spent to date.

The project is scheduled to go out to bid in mid-July. The work is projected to take approximately 4 weeks to complete.

A motion is needed to approve a purchase order upon successful selection of a contractor in the amount up to \$250,000. (If this number changes, we will bring an amendment to the Board in August.)

## MEMO



Date: June 26, 2015

- To: Chair Rob Allen and Members of the Board of Trustees
- From: Clifford Jo, Finance & Business Director

### Subject: 2015 Mid-Year Accountability/Budget Process-revised

Last month we brought to the Board a calendar for the 2015 Mid-Year accountability/budget process. We have revised the process to extend the work into July, with Board review and approval in August. The tasks and activities remain the same as reported last month.

The revised calendar of milestones is as follows:

Date	2015 Mid-Year Budget Activities
June 12	Mid-year budget packets distributed to department heads
July 10	Mid-year budgets due to Cliff
July 13-17	Manager presentations of mid-year accountability/budgets
July 24	Managers receive approval or denial for mid-year changes and requests
July 27	2015 second half revenue projections established
August 12	Board of Trustees meeting:
	<ul> <li>Review and approve 2015 mid-year budget</li> </ul>
	• Review and approve adjustments to 2015 mid-year Capital Improvement Plan
August 31	Finance Department finishes applying approved changes in Eden and
	distributes revised department budgets to department heads

# Board Education and Service Reports

## MEMO



Date: June 29, 2015

- To: Chair Rob Allen and Members of the Board of Trustees
- From: Sally Porter Smith, Customer Experience Director
- Subject: Administrative Center Library Pilot Evaluation

The pilot phase for the Administrative Center Library is complete with the Executive Director receiving the recommendation to continue staffing the Administrative Center Library as detailed below. The attached document summarizes the ACL pilot and future service.

### **Purpose of the Pilot**

The purpose of the pilot was to enhance public service options for people using the Administrative Center while providing reception for Administrative Center functions, extend meeting room booking options, and establish public library account and circulation services.

### 1. SUMMARY

### Services

- Reception for facility visitors and answer telephone calls, coordinate repair and vendors
- Meeting room support and coordination
- Public internet access
- Library card registration and basic card services, no cash register
- Self-checkout and self-service payment of fines
- Small circulating collection targeting interests of meeting room groups, commuters and small Lucky Day.
- Holds pickup during open hours
- Item pickup for AC materials during facility's open hours
- Wi-Fi access
- Extend meeting room bookings during daytime and evening hours to mirror branch experience
- Outdoor book drop

### Staffed Hours of Service: 7:30 am - 5:00 pm Monday - Friday (47.5 open hours/week)

The ACL opens at 7:30 am to correspond to when the meeting room is available for public use. This allows groups to come in and set-up for their early morning meetings without needing an after-hours key. The ACL closes at 5:00 pm. There are no evening or weekend open hours during the pilot, although the meeting rooms are available for after-hours use until 10:00 pm on weekdays.

During the pilot, the ACL has been staffed by two 25 hour temporary SBA positions.

The level of business experienced during the pilot indicates that staffing with one person at the desk is more than adequate. Staffing with the SBA classification or above is the appropriate classification given the types of questions answered, the assistance provided and the tasks and responsibilities assigned. Security measures were instituted including panic button and paging procedures. No security incidents have occurred during the pilot period to date.

# **Meeting Rooms**

The changes to the meeting room reservation options have worked well overall. Even though the number of room options have been reduced, the number of reservations have remained level or slightly increased now that groups are reserving just the amount of time needed for their meetings rather than the entire day or evening.

# **Customer Suggestions/Feedback**

The most common requests have been to add a copy machine and a printer.

The most common positive feedback has been about having museum passes available for check-out and meeting room customers are pleased to find that the desk is staffed again so that they can easily get assistance.

# 2. RECOMMENDATION

Given the number of customers (over 15,000 in the first five months) coming in the doors of the Administrative Center & Library, the popularity of meeting room use, increased public service access and improved reception for Administrative Center visitors, ACL service should be continued as outlined below.

# Services : Continue the services offered during the pilot

Evaluate possible enhancements: add copier/printer, add DVD collection, collection to serve surrounding neighborhood, improve workspace for PC users. (Note: Foundation funding will address these needs.)

Explore possible addition: Centralized meeting room telephone/online assistance for the System

**Open Hours:** Continue 47.5 open hours per week, 7:30 am to 5:00 pm Monday through Friday. (Re-evaluate in a year.)

# Meeting Rooms: Continue the existing scheduling options

Enhancements: leverage the meeting rooms to serve not only public driven meeting room use but also to facilitate more public programs and trainings provided by the Library.

**Staffing & Managerial Oversight:** Integrate the ACL service point and Outreach Services into a unified branch called Administrative Center Library which will provide flexibility, support and efficiencies in operation.

Hire two positions: one 24 hour/week SBA and one 24 hour/week Assistant Branch Supervisor. (Align ACL with CE staffing model for this size library doing the level of work and supports increased outreach services to schools and communities.)

# Staffing Costs:

- The annualized staffing cost of pilot project: \$79,752.
- The annualized staffing cost of recommended implementation: \$80,800.

Marketing: Publicize the Administrative Center Library.

Target surrounding apartment complexes and residential areas to build customer base.





Date: June 25, 2015

- To: Chair Rob Allen and Members of the Board of Trustees
- From: Chereé Green, SPHR, Staff Experience Director
- Subject: L&I Update

As you know, Pierce County Library System began partnering with a third party administrator, Sedgwick, to manage our L&I claims last year. Sedgwick provides multiple services and resources to us including: safety programs (Risk Control Services); Safety Academy online and in person; online claims, reports and document access; and potential premium refund management and distribution. In addition, Certified Safety Professionals are available to assist with safety program management, program compliance audits, safety education and training, safety inspections, accident investigations, trouble shooting, ergonomics and industrial hygiene. After one year of implementation, I wanted to report to you the results and summary of our work with them thus far.

Some of the goals for using Sedgwick include:

- Provide overall analysis of our L&I claims in order to maintain a safe workplace, allowing us to respond systemically to our incidents.
- Shift the complex and administrative work of managing claims from the HR Generalist to the subject matter experts at Sedgwick.
- Manage claims more timely, efficiently and proactively, allowing front end solutions to our employees and claims.
- Save money for PCLS and our employees.

After one year of being contracted with Sedgwick, the summary and results of our work is listed below:

- PCLS' annual premium is \$255,809\*. Our current locked-in rate for 2016 is \$218,756. This is a savings of \$37,053 in premiums.
- We had high cost claims in both 09/10 and 10/11 fiscal years. These high cost claims have dropped off this year. Our experience modification impact for 2015 was 1.63. While the industry average is 1.0, the objective is to be at a .75. We have lowered our experience modification impact to 1.22 for 2016.
- With our contract with Sedgwick, we pay 4.5% of our premiums in a service fee. We will pay approximately \$10,340 this year to Sedgwick.
- Our total savings for L&I claims as a result of using Sedgwick is \$28,613. This includes a savings of approximately \$1900 in PCLS staff time.

\*Premiums are determined by the state's formula which includes the following factors: class of workers, total hours and L & I claims history (using the past three fiscal rolling years of time loss and claims activity data). Our premium and reserves are charged to us by the state using this data.

In 2015, we plan to continue our work with the following action items:

- Utilize the "stay at work" program for WA state to optimize saving for providing light duty opportunities (where appropriate).
- Communicate to PCLS supervisors regarding L&I and their role/expectations to assist in handling claims carefully and timely.

- Get certified through the Sedgwick Safety Academy in order to save an additional 5% off of our service fees.
- Monitor claims and check in regularly to partner with Sedgwick and our staff to move through the processes more intentionally.

We look forward to continuing our partnership with Sedgwick.

# MEMO



Date: June 30, 2015

To: Chair Rob Allen and Members of the Board of Trustees

From: Georgia Lomax, Executive Director

Subject: 2015 Work Plan and Planning Process Update

The first half of 2015 has been busy with listening to and learning from staff and key community leaders/partners, and conducting a quick planning process to provide clarity and direction to our work for the coming year.

Meetings with community leaders, along with an environmental scan of research, public surveys and focus groups conducted by local agencies such as United Way and the Health Department, offered a quick way to confirm which community issues are currently important to citizens. Education, poverty, health disparities, job skills, unemployment, student success and transportation were common themes.

Internally, staff provided their view of the Library's strengths and weaknesses, and community opportunities and threats through two rounds of staff meetings and work sessions.

# THE 18-MONTH VIEW

This summer, informed by the work earlier this year, we'll complete the mid-year accountability/budget process and develop a work plan to guide us through the end of 2016. This 18-month plan will bridge the 2015 and 2016 budgets.

During the 18 months, key goals will be to ensure we have a stable, strong operational infrastructure in place that is ready to support delivering services in the future and to develop our long-term plan for the future.

We will focus our services on work we know is core to our business, that we are doing well and that is bringing value to our communities: helping people learn and succeed. These will be primarily services that support youth and families (early learning, STEM, student success) and workforce and economic development (job seekers, job skills, career development, small business).

Key system initiatives, especially those centered around learning and reading, such as Pierce County READS, Our Own Expressions, Summer Reading/Stopping Summer Slide and school library card campaign will continue.

During this time we will use the metrics that are in place and continue to monitor our performance. The planning process will include a performance monitoring and reporting plan, as well as outcome metrics.

New work will entail conducting a comprehensive planning effort, with significant public input, to develop the direction for the Library for the decade ahead. We will not begin any new services or activities until we have completed the planning process.

# NEXT

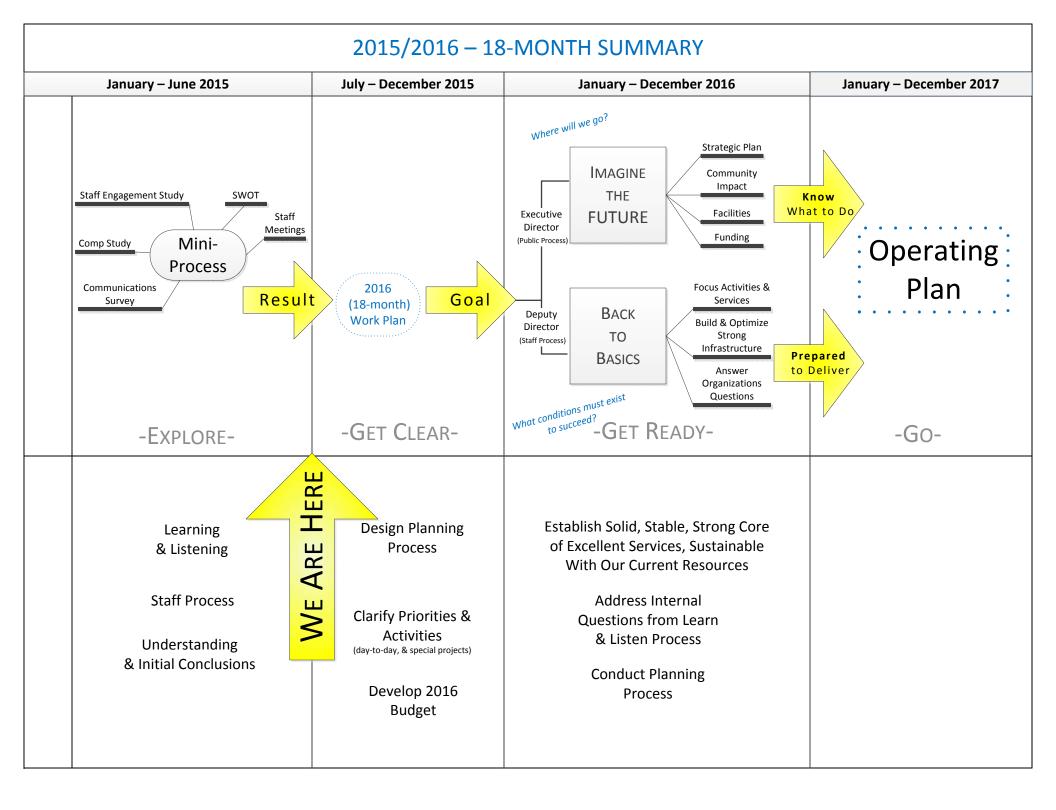
During the next 18 months, we will continue to provide excellent, customer focused services and to welcome and introduce new cardholders to the Pierce County Library, while we ensure we have a solid infrastructure that

will prepare us to successfully deliver the services our customers desire, deserve and expect. In 2017, we will be ready to begin to implement the comprehensive plan.

Attached is an update of progress on the 2015 work plan. The 2016 work plan is being developed and will align resources to support the 18-month work plan. Detailed 2016 activities will be added to the work plan. Attached is a high level summary for the next 18 months.

# 2015 Work Plan (Updated 7/2015)

2015		Strategic Plan	Employee Communication Plan	Staff Engagement Study	Board Recruiting	Compensation Study		Budget		Collective Bargaining Agreement	Leade Succe	ership/ ession	Foundation Growth Plan	NEW Comprehensive Planning Process
Jan			Survey & Analysis			Planning - Deliver Docs to Consultant								
Feb	Qtr 1		Survey Analysi	ep &				ndation Exec mmittee Ret			R&M Director Hired	Leadership Competencies Rollout to Supv.	Executive Committee Retreat	
Mar			First 5 Projects	Planning & Prep	Launch & Recruit	Conduct	Close of 2014				Leadership Academy Participants Appointed	Deputy Director Position Posted	ent.	
Apr		Planning Process	Recommendations	Survey	Lau Re	Study Q2	Budge (Annual Re Issued	eport		ID Library Team	•••• Launch Leadership Academy	 Recruit 	Q2 Plan Development	
Мау	Qtr 2	Plannin	First 5 Actions Implemented	Analysis	Interviews					Q2 Planning/ Prep -	(Postponed to 2016)	Interview [ALA]	Plan [	
Jun				Results	Trustee Appointed		2015 Mid-Ye Revie	5 ear w	olan)					
Jul		Establish	Evaluate First 5	Action Plan	Celebrate Al Rose	Results		rocess Rev	Strategic I			Interviews Q3	ject	Q3
Aug	Qtr 3	& Launch 18-month Work Plan			New Trustee Begins		lent	lopment P	(Align w/FND, ABSP, Strategic Plan)	Early Q3 Begin Negotiations			on & ement Pro	Draft Project Plan & RFQ
Sept			Adjust &	Take Action			Developm	dget Deve	, Align w/Fl				Revised: et, Allocatio ses Improv	
Oct			Continue	Q3 & Q4 <			2016 Budget Development			cx CBA 12/31/15		Deputy Director	Revised: Budget, Allocation & Tracking Processes Improvement Project	
Nov	Qtr 4						20:	04 Fiscal Audit		GOAL: 2016 - xx CBA Approved Prior to 12/31/15		Hired Q4	Track	
Dec										GO/ Approv				



# **Officers Reports**

# ΜΕΜΟ



Date: June 29, 2015

To: Chair Rob Allen and Members of the Board of Trustees

From: Clifford Jo, Finance & Business Director

Subject: 2015 Property Values for 2016 Tax Levy

The Pierce County Assessor-Treasurer Office typically releases their annual report on property valuations in Pierce County by the middle to end of June (last year it was June 21). However, they are still working on the revaluations and will not post the information publicly until later this week or by Monday, July 6. As soon as we receive the information we will calculate its impact and will provide an update during the July Board meeting.

As a point of reference, the March 2015 Case-Shiller data for Pierce County had forecast single family home prices to increase between 5% and 7% over 2014 data.

# MEMO



Information & Imagination

Date: June 23, 2015

To: Chair Rob Allen and Members of the Board of Trustees

From: Georgia Lomax, Executive Director

Subject: Deputy Director Recruitment and Hiring

The Deputy Director vacancy is advertised and in the first week we have received 12 applications. In addition to postings on library and business-related job sites, we are actively recruiting through networking and at the ALA Annual Conference.

After two weeks we will review the initial applicants to determine how well our requirements are being met and to assess whether we need to make adjustments to our recruitment strategy. The posting will close on July 10, 2015. I have attached the working timeline for hiring this position as well as the new position description.

The Deputy Director will act as the Library's Chief Operating Officer tasked with coordinating the overall management of operations, service activities and service support, and achieving results.

Key responsibilities include:

- "Portfolio management" of services and resources to coordinate and balance the right activities
- Operational planning and goal setting
- Monitoring operational performance and metrics
- Overseeing policies and processes
- Setting public service and work environment standards including oversight of system safety and security efforts

The Deputy will primarily focus on staff, internal processes and customer/supplier partnerships. The Deputy's role will continue to move the Library away from functional silos and towards a collaborative and cohesive operating approach. As an executive manager, the Deputy will have authority over all senior management, regardless of direct reporting relationships, to ensure the ability to successfully manage overall operations.

# **Deputy Recruitment/Hiring Process 2015**

Activity	Target Date	Comments
Position description completed and approved by Director	June 5	Georgia
Position description point factored and market priced.	June 8 – 10	Georgia/Trisha
Position Posted and Advertised	June 15	Sue
Board memo	June 22	Georgia
Interview process developed	June 26	Georgia/Sue
Interview teams appointed	June 26	Georgia/Sue
Interview questions and assessment exercise determined	June 26	Georgia/Sue
Mid-Posting Review	June 26	Sue
ALA Conference - recruitment	June 26-28	Informational meetings
ALA Comerence - recruitment	Julie 20-28	scheduled by Sue
		Recruitment table reserved
ALA Conference recruitment	June 28, 2015	in placement center 10am-
		noon
Posting Closes	July 10	
Complete Review of Candidates	July 13	Georgia
Phone Screens (if held)	July 16, 17? Week of July 27	Screening Team
Board memo	July 29	Georgia
In-Person Interviews	Week of August 3 or 10	Interview Panels
Reference checks/follow up	Week of August 10 or 17	Georgia & SE
Offer	August 14 or 21	Georgia
Acceptance	Week of August 17 or 24	Candidate
Board memo	August 26	Georgia
Hire Date	TBD, Sept/Oct	Georgia/Candidate



# **DEPUTY DIRECTOR**

<b>Classification #:</b>	2380	Date Created:	November 2007
FLSA Status:	Exempt	Date Revised:	June 2015
<b>Union Status:</b>	Non-Represented	<b>Revised By:</b>	Cheree Green

# **Position Summary:**

The Deputy Director serves as Chief Operating Officer, in partnership with the Executive Director, and is responsible for overall management of operations and service activities of the Pierce County Library System; supports the Executive Director in strategic planning, budget development and achieving system-wide goals; develops operational plans and monitors the Library's operational performance; ensures proper conditions, controls, policies and procedures are in place for provision of high quality service, fiscally responsible operations and responsiveness to the needs of the citizens of Pierce County; reviews and administers Library policies and procedures; represents the Library to staff, outside agencies and the community; and acts on behalf of the Executive Director as required.

# **Supervisory Relationships:**

Reports to the Executive Director. Supervises/manages senior management employees, office support personnel, and other staff as assigned.

# **Essential Functions:**

Class specifications are intended to provide a descriptive list of the range of duties performed by employees in the class. Specifications are not intended to reflect all duties performed within the job.

- Ensures the delivery of high-quality, customer-focused services; assists in ensuring the Library's services appropriately meet the needs of the community.
- Develops and implements system-wide long-term strategies, structure and processes to achieve vision of library as established by the Board of Trustees, and to successfully accomplish library goals and objectives.
- Directs, develops, and supports multiple managers in achieving departmental and personal goals to ensure success of Library goals, including Customer Experience, Reading & Materials, and other assigned departments.
- Facilitates planning and collaboration across departments and functions; coordinates customer/supplier partnerships.
- Initiates, develops, and maintains cooperative relationships with key constituencies.
- Establishes a collaborative and professional work environment that concentrates on safety, security and provides a best in class experience for customers and staff.

- Serves as a member of the senior management team and contributes to strategic and longrange planning, program development and evaluation, resource development, budget formulation, staff planning and development, and allocation of resources in support of the Library's mission and goals.
- Assures program quality and organizational stability through development and implementation of standards and controls, systems and procedures, and regular evaluation.
- Assures a work environment that attracts, retains, and supports quality staff. Assures effective processes for selecting, development, motivating, and evaluating staff.
- Manages critical and higher level customer concerns.
- Collaborates in creating system-wide revenue and expenditure strategies, and development of the Library's budgets; monitors and authorizes expenditures; evaluates System's resource needs, priorities, and allocations.
- Participates in collective bargaining processes and liaises with Union leaders.
- Facilitates effective communication within all levels of the organization.
- Builds a culture and workplace environment where employees engage and share a passion for the organization's mission, vision and goals.
- Coordinates and prioritizes system-wide efforts, projects and maintains an overview of initiatives across Library system.
- Reports to the Executive Director and Board of Trustees regarding Library operations, issues, and opportunities.
- Develops key communications and represents the Library to outside agencies, the media, community organizations, and members of the general public; participates in community activities, and events.
- Serves as Acting Executive Director in the absence of the Executive Director in performing related duties.
- Performs other duties as assigned or required.

# **Required Knowledge of:**

- Strategic and operational planning and execution
- Process improvement and effective processes and operations
- Processes for preparing and administering budgets
- Cross-functional operating practices
- Customer service standards and protocols
- Principles and practices of supervision, organizational development, and leadership management
- Talent management
- Requires an individual with knowledge of and experience in management and administration. The position requires demonstrated experience in integrating and coordinating diverse areas of management

# **Required Skill in:**

- Executive leadership and organizational development
- Strategic planning, including community analysis, public process, goal setting, and resource allocation
- Overseeing, directing, and executing business operations

Pierce County Library System Deputy Director (continued)

- Achieving results through others
- Developing and implementing plans, policies, and procedures
- Developing and monitoring current and future budgets of the division, with appropriate input and collaboration with department directors
- Personnel management and analysis and monitoring of organizational performance
- Accountability of self and others
- Communicating effectively orally and in writing
- Effectively communicate with fellow team members and explore ideas and suggestions put forward by the team
- Ability to maintain confidentiality
- Ability to work with minimal supervision
- Demonstrating critical competencies in four broad categories: commitment to achieving results, business savvy, leading change, and motivation

# The Successful Candidate Will:

- Possess the skills and implements the functions of a leader; shares values, mission, and vision.
- Consistently display integrity, model behavior, develop people, and build teams. Deals effectively with demanding situations and designs and implements interventions.
- Demonstrate commitment to continued professional growth and development.
- Model Pierce County Library System's leadership competencies

# **Qualifications:**

• Master's Degree is required with a minimum of seven (7) years in a senior management position within a medium to large library, business or organization. Degree in one of the following disciplines: Public Administration, Masters of Business Administration, Library and Information Sciences

OR

• Any combination of education and experience which would provide the required knowledge and skills and allows successful performance of the job.

# Licenses, Certifications, and Special Requirements:

- A valid Washington State Driver's License is required. Must pass local police and Washington State Adult/Child Abuse records check prior to hire.
- The ability to work evenings and weekends as needed and to adapt to schedule changes on short notice is required.

# Working Environment and Physical Requirements:

- Work is performed in a standard office environment.
- Subject to sitting for extended periods of time, standing, walking, bending, reaching, and occasional lifting of objects weighing up to 10 15 pounds.





Date: June 24, 2015

- To: Rob Allen, Chair Board of Trustees, members of the Board of Trustees
- From: Judy T Nelson, Customer Experience Manager, Youth

Subject: Voice of Youth Advocates (VOYA) Article by Alex Byrne

I am pleased to share with you a recent article, "It's Not Just Information, What iSchool Didn't Teach Me About Librarianship," published in the June issue of *Voice of Youth Advocates* (VOYA) by Alex Byrne, Youth Services Librarian at the University Place Library.

A copy of the article is attached.

# It's Not Just<br/>InformationWhat I-school Didn't Teach Me about<br/>Librarianship

I went to an information school for my graduate degree. The orientation of the school was such that, as information professionals, the graduates would be the vanguard of the new digital age, creating programs, answering complex questions with relevant resources, collaborating and developing methods to vet and tame the wilds of cyberspace, and transforming that most venerable of institutions, the public library, fully into an organization that was equally comfortable and skilled with print and digital media.

Or perhaps that's what I thought when I got ready to start my practical experience interning at two excellent libraries in separate towns. Those internships, and my subsequent work, removed some of that optimism about the future, but they also taught me several things school did not, and quite possibly could not.

## THE CARE AND FEEDING OF PEOPLE

One of the first things about getting out of school and into the practical world is the immediate realization that there's an entire power structure of people in your organization with whom you have to interact. Sometimes that power structure isn't always interested in the ideas that come from the newly hired. That can be disenchanting for a freshly minted librarian with the idea that he or she can affect change in his or her organization and the world. It takes time to figure out how communication works in an organization, and whose ears you have to bend to get ideas put into play. A great deal of frustration (and worse) can be avoided with some knowledge about how to discern and interact with an organizational structure-it's about gathering and manipulating information, but not the kind that resides on a server. Learning those interpersonal skills makes it easier to interact with outside organizations as wellthey usually have similar structures that have to be interpreted to achieve results.

The other immediate difference is that instead of abstract concepts, there are now actual people in front of you who you must help, manage, and/or work alongside. In public service, this often means having to get information "good enough" in the amount of time that the person you are helping has, instead of being able to take the time to get to the perfect resource. People frequently take the first available possibility and run off with it, even when you know there's better stuff to unearth if you could get more details. It also means dealing with people who have incomplete information—not just in the legendary, "It's a book. It's blue. What is it?" conundrum, but people often don't know the machine-friendly terms for searches, or are dealing with constraints on their abilities, self-imposed or otherwise.

As the cherry on top, most of the time, the people you help will thank you, and then you will hear nothing about what the impact of your help was on their lives. I quickly learned to cherish when something was said, or even better, written, because those elements are few and far between. Knowing how little feedback would appear would have helped create more realistic expectations for the working environment, and it definitely would have helped with the confidence issues that came hot on the heels of the lack of feedback.

## ALL THE THINGS THEY DON'T KNOW

Being a librarian means knowing enough about a few things to help people get pointed in the right direction for their information needs. It's a very extensible, flexible skill, and deployed correctly, it makes a librarian look like a subject expert despite having only learned a little about the topic from the person asking the question.

For example, technology has been a place where I've had to make the most adjustments from school to public service. This is not just in the considerably smaller budget for purchasing print and digital materials, but also in the general technology saturation and expertise in the community. I was ready to meet a population that was engaged with their technology and looking for ways to do interesting things on the Internet from home, or use tools at the library to create their own productions. That still hasn't really materialized—instead, the grand majority of technology work that I do is helping people get logged into our computers, helping with formatting for projects or resumes, getting signed on to social media platforms, and printing—lots of printing. When it comes to digital devices, most people are looking to get the library's electronic collections on their devices through apps. School had suggested quite heavily that the great leap forward into the new technological era was upon us, but reality says that the public library is not always at the vanguard of such things.

For as natural a partnership as public school libraries and public libraries could be, another shock to the system is finding out just how difficult it can be to cooperate on *anything*. The school ecosystem can be a very tough nut to crack, whether

it's dealing with overworked staff, a school system hostile to their media specialists, or a school system that simply believes you're not useful to them and that they don't need anything from the public library. The lack of information exchange can manifest in bad ways: Enterprising students enter the library looking for resources on their school assignment and proceed to check out and clear out the library of any print information available; when the next batch of students (looking for the same information) arrive, then the public library staff has an idea that there's an assignment afoot, but the books are already gone. If the instructor has insisted on a minimum amount of print resources, sometimes a workable situation can be finagled by pointing out that much of the electronic materials were originally published as books and could be cited as such, but sometimes there's nothing for those students to do but hope that the print materials return on time. If yearly assignments are made known well in advance of when they deploy with

a check-in or heads-up coming from the school, or if the public librarian receives a response when asking about them, easy fixes are possible, but the communication isn't always as robust as it could be on either end.

#### ALL THE THINGS WE DON'T KNOW

And then there are the intensely private teens and tweens themselves. Straddling the line as both "person who is genuinely interested in your life and goals so that we can help make them real" and "person who has to come over and enforce the rules when things get out of hand" is difficult, and the perception of what staffers are like skews interactions for good or ill. Sometimes, despite my best efforts, I'm just not interesting enough to get people to pay attention to what I'm offering. Plus, there's all the other ways that teens and tweens can interact with each other that don't involve a library at all—it's a crowded world out there, and the public library can seem like the lowest on the list when it comes to making decisions about where to spend time.

Attempts to gather input from teens have mixed results. Sometimes the things that teens want are going to be uphill battles based on policy, cost, and/or noise. More computer time has to be balanced with getting everyone a shot at using the computers. A great program for getting teens to hang out together and follow their interests runs into the problem that the room you are in did not get a lot of sound-dampening insulation installed. Deploying a computer that's excellent at processing raw video into finished, polished products hits the snag of "people might use this more if there were creation tools available as well" . . . and the part where the high school has a fleet of computers and an entire class devoted to video production and editing.

The community where the library is situated can have a large

For as natural a partnership as public school libraries and public libraries could be, another shock to the system is finding out just how difficult it can be to cooperate on anything.

impact on what's doable as well. Even if the community is upperincome and well-to-do, teens aren't always going to take part in those riches. One of the things I learned quickly about my internship communities and the community where I work is that teens and tweens often have limited mobility options—being close enough to a school to be reachable by foot impacts whether or not the library is an after-school destination. In a community

where both parents work, visiting the library may not be possible because of a need to get home and look after family members or watch the house until the parents get home. In a community with a plethora of afterschool and weekend activities, the library has to fight to gather teens for programming because the school system provides busing back to their houses and the library doesn't.

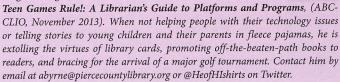
In the library school setting, it can seem like a given that people will be willing to work with the library and that the public library is a destination on most people's minds. The difficulties involved in getting to that point are abstract or buried in favor of talking about the good things that happen. A reality check about the amount of work collaboration entails can help avoid crushing youthful optimism.

#### THE BOTTOM LINE

My internships, actually doing librarianship, were some of the most valuable experiences I had. I put into practice the things that

the school taught me about organization, reader advisory, and interview technique, and things relating to gathering, sorting, and presenting information helped cement the importance of those things. But information does not exist in a vacuum, and the rest of being a librarian, including programming, soliciting opinions, collaboration, and adapting what was taught to the community of your practice, is something that the information school didn't teach me, and is something that is equally important to my success as a librarian. I think programs that require practical experience as a condition of graduation, like mine did, acknowledge the existence of this other sphere. What would be a useful next step would be for information schools to start trying to integrate this part of practice into the disciplines and tracks they have in which the likelihood of interacting with people is high. That way, new graduates can begin to leverage their ideas and knowledge as soon as possible, instead of possibly spending a period of time getting situated in their context and feeling like they are floundering while they do so. Their optimism and enthusiasm will thank you later.

Alex Byrne is a youth services librarian with the Pierce County Library System, stationed at University Place, Washington. Bryne has authored recent articles for VOYA, including "Easy as Pi" (VOYA February 2014) and "Maximizing Your Luck Score in Programming" (VOYA October 2014). He was a contributor to



# MEMO



Date: June 26, 2015

- To: Chair Rob Allen and Members of the Board of Trustees
- From: Clifford Jo, Finance & Business Director
- Subject: 2015 Revised Foundation Distributions

In the past, the Library has generally received distributions from the Foundation at the beginning and end of the Library's fiscal year (calendar). Beginning this year, we are working with Fund Development staff and the Foundation Board to close out its 2014-15 fiscal year with a final distribution to the Library in June (which was received this week). The purpose of shifting the distributions to mid-year is to help the Foundation close out its year without keeping funds in a temporary account, and for the Library to have funds readily available.

The Foundation has already provided two distributions on February 25 and March 13 this year, totaling \$243,890.92. With this latest distribution of \$182,701.76, the total is \$426,592.68 for the year, and the mid-year budget will reflect this.

The latest distribution includes funding for Young Readers, Senior Outreach, and small restricted gifts for several libraries.

We anticipate a small distribution for around \$10,000 later this year, for small gifts and tuition assistance.

Lastly, the Library and Foundation are reviewing their processes and are working on significant improvements that will take us to the next level of both fundraising and fiscal management of programs and projects funded by the Foundation. We will share those with you during the August Board meeting.





Date: June 23, 2015

To: Rob Allen, Chair Board of Trustees, members of the Board of Trustees

From: Judy T Nelson, Customer Experience Manager, Youth

Subject: Summer Partnership with KBTC

The Pierce County Library is partnering with KBTC and their Ready to Learn Initiative this summer to strengthen the math and reading skills of the children in the Salishan community of South Tacoma.

Because the Tacoma Public Library was unable to support the KBTC effort this year, KBTC requested our participation so that children in this community may have library access during the critical summer months when summer slide impacts at risk children at higher levels.

KBTC is partnering with the Pierce County Library System to provide one, up to two hour, program each week between June 22<sup>nd</sup> and August 24th, 2015 at Salishan's Family Investment Center. KBTC will provide PCLS with a stipend to cover all staff costs. Each program will include stories, crafts and activities around math and science. KBTC will set up their mobile technology lab to enhance the Library's activities.

KBTC and PCLS will review this partnership at the end of the 2015 summer program.





Information & Imagination

Date: June 24, 2015

- To: Rob Allen, Chair Board of Trustees, Members of the Board of Trustees
- From: Judy T Nelson
- Subject: Celebrate Golf in Pierce County, 2015

The 115<sup>th</sup> U.S. Open took place the week of June 15<sup>th,</sup> 2015 at Chambers Bay Golf Course in University Place. For the first time the US Open was held in the Pacific Northwest. It occurred in Pierce County, just three miles from the University Place Library.

The Library offered programs, services and materials to support this international event. There were two signature activities for this initiative:

- 1. A mini-golf tournament held in three rounds culminating in the Finals at the University Place Library on May 30<sup>th</sup>, 2015.
- 2. The offering of a limited edition 2015 US Open library card, sanctioned by the U.S. Golf Association. Cards have been available since March and will continue to be available until the end of August or until cards run out, whichever comes first.

Most of the public aspects of this initiative took place between March and June of 2015.

The three objectives for this initiative were:

- Take advantage of a unique sporting event in Pierce County to promote library services within the County to potential local customers who may not currently be library users.
- Engage Pierce County communities through library activities and services around golf, including the library catalog and SCOUT.
- Position the Library as a participant and support for the U.S. Open Golf Tournament, taking place at Chambers Bay Golf Course, June 2015 in University Place.

The stated objectives were met. PCLS was able to offer a range of programs and services connected to the golfing world prior to the US Open. This included using the Library catalog and SCOUT, as well as the system-wide tournament. PCLS was able to identify with the upcoming sporting event. Unique library cards were created and issued prior to the US Open. A complete review is available along with photos of the winner and samples of the mini-golf holes created. Successes include:

1. The system-wide mini-golf tournament engaged all staff and every branch. Competitors participated from all locations and the event was actively promoted throughout the county.

2. The issuance of a limited edition library card has been popular with 2130 cards issued between March 1 and June 24, 2015.

- 3. The author program, with Blaine Newman, at the University Place Library was well received.
- 4. Several new community relationships were forged and one relationship was strengthened.
- (new = Meadow Park Golf Course, Lakewood Playhouse and Tacoma Little Theater,

strengthened = University Place Economic Development Dept.)

# MEMO



Information & Imagination

Date: June 24, 2015

- To: Chair Rob Allen and Members of the Board of Trustees
- From: Georgia Lomax, Executive Director

Subject: New Trustee Appointment

On June 23, 2015, the Pierce County Council unanimously appointed Monica Butler, a resident of Gig Harbor, as the next member of the Pierce County Library System's Board of Trustees. Ms. Butler begins her term at the August 12, 2015, meeting. Her five-year term will run through August 11, 2020. Ms. Butler replaces Al Rose, who has been a valued Trustee since 2003.

Ms. Butler's training and orientation is scheduled in July.

11	Sponsored by: Councilmember Derek Young
2	Requested by: Executive
3	
4	
56	ALORA AND A
7	
8	RESOLUTION NO. R2015-84
9	
10	
11	A Resolution of the Pierce County Council Confirming the Appointment of
12	One New Member (Monica Butler) to the Pierce County Library District Board of Trustees.
13 14	District Board of Trustees.
15	Whereas, the Library District Board of Trustees was established pursuant to the
16	Revised Code of Washington 27.12.190 and Pierce County Resolution No. 1872; and
17	
18	Whereas, on July 20, 2015, a vacancy will exist due to the term expiration of
19	Allen P. Rose; and
20	
21	Whereas, Monica Butler is an active community member and resides in Pierce
22	County; and
23	
24	Whereas, the Executive has appointed Monica Butler to serve a first term on the
25	Pierce County Library District Board of Trustees; and
26	
27	Whereas, the Pierce County Charter, Section 3.30, provides that the
28	appointment of members to boards and commissions shall be made by the Executive,
29	subject to the confirmation by a majority of the Council; and
30	Whereas the Council has completed its confirmation of the Martin State
31	Whereas, the Council has completed its confirmation review; Now Therefore,
32 33	BE IT RESOLVED by the Council of Pierce County:
34	DE TI RECOLVED BY the Council of Pierce County.
35	Section 1. The Council hereby confirms the appointment of Monica Butler to
36	serve her first term on the Pierce County Library District Board of Trustees. The term
37	will expire on August 11, 2020.
38	



Section 2. The Clerk of the Council shall provide a copy of this Resolution to the 1 member confirmed, the Executive Director of the Pierce County Library, and the County 2 3 Executive. 4 ADOPTED this 23rd day of June , 2015. 5 6 7 ATTEST: PIERCE COUNTY COUNCIL Pierce County, Washington 8 9 10 11 Fr Dan Roach Denise D. Johnso 12 Council Chair Clerk of the Council 13 14



# Pierce County Library FYI Packet Link List July 8, 2015

## **Pierce County Library in the News**

- Library card contest comes full circle for Puyallup teen (The Puyallup Herald)
- <u>Pierce County Library Summer Reading</u> (Sounds Fun Mom) (Sponsored post)
- Our Own Expressions (Courier-Herald See attached PDFs)
- What Does Communications Do For The Library? (Internal communications document See attached PDF)

## **Other Libraries**

• <u>Tacoma Public Library exhibits gives imperfect image of city</u> (The News Tribune)

## What's Happening

- <u>New standards to be set for high school computer science training</u> (The News Tribune)
- <u>West Pierce Fire & Rescue to put levy request on Aug. 4 ballot</u> (The Suburban Times)
- <u>RallyPoint/6 connects veterans with education, opportunity</u> (The Suburban Times)

# Our own expressions from the Pierce County Library art and writing contest

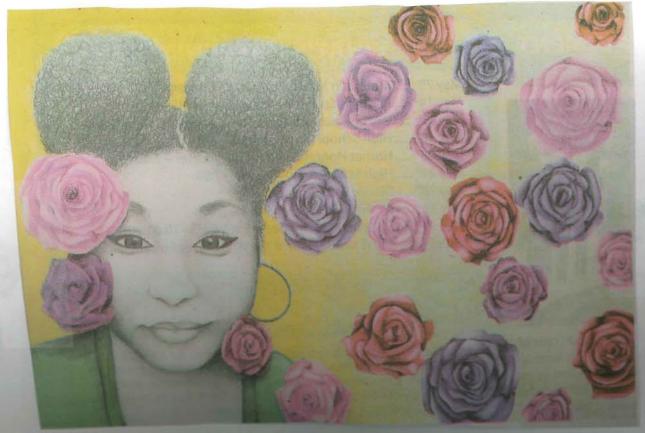
Katlyn Daniels, Bonney Lake High School sophomore, placed second in the 9th and 10th grade art category with her colored pencil drawing, "Savannah Rose."

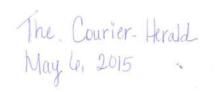
Katherine Hunter, A Glacier Middle School eigth grader, placed first in the 7th and 8th grade art category with her piece, "Your Bones." Katie Lasko, Bonney Lake High School senior, placed first in the 11th and 12th grade art category for her colored pencil drawing, "Oh Honey." If you placed in the Our Own Expressions competition and would like to submit your work to the Courier Herald, contact Ray Still at rstill@ courierherald.com



# The Courier. Herald May 13th, 2015







-

Our Own Expressions

Claire DeFrancesco placed first in the 9th and 10th grade art category for her pastel painting, "Landscapre of my Soul." Claire is a sophomore at Bonney Lake High School. More than 672 pieces of art and writing were submitted for the contest, and will be available to see at 7 p.m. on May 27 at Pacific Lutheran University's Lagerouist Concert Hall. More artwork from area students who placed in the Pierce County Library Our Own Expressions writing and art contest on page 20.



# WHAT DOES COMMUNICATIONS DO FOR THE LIBRARY?

The Communications Department increases public awareness and library use by positioning Pierce County Library System to be the community's choice. Last year, Communications processed more than 1,000 graphics and writing projects for the library's 20 branches (typically 700 projects per year).

# MARKETING

Pierce County Reads Science to Go Scout Summer Reading - all ages Library logo wear Fairs/festivals Video/photography/photo archives

# **ADVERTISING**

Email marketing Newspaper ads Electronic ads Blog & media sites

# **MEDIA RELATIONS**

News releases/news coverage Event calendars

# **GRAPHIC DESIGN FOR PRINT**

Flyers/posters Brochures Bookmarks & booklists Newsletters Labels & forms Signs Letterhead & envelopes Business cards Displays Vehicle wraps Large format printing

# **GRAPHIC DESIGN FOR WEB**

Website ads StaffWeb images Social media Blog & media sites

# SIGNAGE

Interior wayfinding signs Exterior illuminated signs Named-area specialty signs Vinyl letters

# PRINTING

Offset and digital color printing Store inventory and delivery Cutting, folding, stapling

# **WRITING SERVICES**

Flyers/posters Brochures Newsletters Speeches Reports Foundation materials Web content Marketing campaigns

# **SOCIAL MEDIA**

Facebook Twitter YouTube

# **COMMUNITY RELATIONS**

Library vision and mission Communications plans Leadership communications Library Legislative Day

# **INTERNAL COMMUNICATION**

StaffWeb Staff email Staff surveys Employee engagement (in conjunction with Staff Experience)

# WHO DOES WHAT?

## Linda Farmer - Director of Communications

- Manages department
- Conducts and oversees internal and external communications for Library
- Develops and implements communications plans
- Conducts market research, media relations, and community relations

## Carol Sheehan - Graphic Production Supervisor

- Directs the production of the Library's design, print and sign projects.
- Supervises graphic designer(s) and print technician.
- Produces and installs system signage.
- Performs graphic design work.

## Vacant - Content Writer

- Researches, edits, writes and proofreads content for online and print communications.
- Writes text for flyers, brochures, news releases, listserv messages and Web.
- Posts content to websites and calendar events to news media.

## **Cassie Creley - Communications Specialist**

- Proofreads and writes copy
- Coordinates distribution of new materials, especially for campaigns
- Places advertisements and records media coverage
- Manages display checkout via Outlook
- Department administrative tasks

#### **Troy Turnley - Print Technician**

- Operates printing presses, high speed digital press, and bindery equipment which print most Library materials
- Distributes printed/copied and store items to staff
- Performs cutting, folding, and other bindery
- Maintains and repairs equipment

## Lisa Knutsen - Graphic Designer

- Performs graphic design work
- Assists with design for Web
- Organizes and maintains Library photo catalog

#### Sandy Bauslaugh - Office Assistant, Volunteer Services

- Processes volunteer applications
- Tracks volunteer hours
- (Position moving to Customer Experience July 2015)

